

DO WE LIVE BETTER?

EFFECTS OF FINANCIAL ASSISTANCE TO NORTH KOSOVO AFTER THE BRUSSELS AGREEMENT

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Publisher

InTER

For the publisher

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2016

The Study was developed within the project "Effects of investments in the North Kosovo after the Brussels Agreement – Do We Live Better?", financed by the Kosovo Foundation for Open Society.

The contents of the study are the sole responsibility of authors and can in no way be taken to reflect the views of the Kosovo Foundation for Open Society.

DO WE LIVE BETTER?

**EFFECTS OF FINANCIAL ASSISTANCE TO NORTH
KOSOVO AFTER THE BRUSSELS AGREEMENT**

Jovana Jakovljevic, Sanja Sovrlic, Marija Milenkovic

INTRODUCTION

1

Agreement on the normalization of relations between Kosovo and Serbia, known as the Brussels Agreement, was signed on 19 April 2013. One direct result of this agreement is the organization of local elections in the entire territory of Kosovo, including the northern municipalities of Kosovo, which was supported by the Government of the Republic of Serbia, after which the local self-governments were established under the laws of Kosovo. In this way, conditions are created for financial assistance to local governments in North Kosovo, both by the Government of Kosovo and the European Union.

In 2014, the Government of Kosovo has started to allocate funds to support the development and integration of the four municipalities in the north, and significant funds for the development of municipalities in North Kosovo were also invested by the European Union. In addition, pursuant to the Agreement on Customs Tariffs signed between Belgrade and Pristina, the North Kosovo Development Fund was established, which collected the funds from customs clearance of goods from four municipalities in North Kosovo, as well as goods intended for consumption in these municipalities.

This analysis will focus on investments in four municipalities in North Kosovo (Mitrovica North, Zvečan, Zubin Potok and Leposavić) from three sources: North Kosovo Development Fund, European Union and the Government of Kosovo.

At the beginning of 2016, the Institute for Territorial Economic Development (InTER) and RTV Mir from Leposavić have started the research "Effects of investments in the North Kosovo after the Brussels Agreement – do we live better?" with the goal to contribute to understanding of the process of implementation of the Brussels Agreement and better inform the public about benefits of the Agreement. The research was financed within the concept "Reconnecting Mitrovica", which is funded by the Kosovo Foundation for Open Society. It is important to underline that findings and views from this study are not the views of the Kosovo Foundation for Open Society.

The research includes three analytical studies of the scope and effects of investments in four municipalities in North Kosovo, of which the first one is related to the investments of the Government of Kosovo in capital projects, the second to the EU financial assistance in these municipalities, and the third to projects supported within the North Kosovo Development Fund (Customs Fund). The conclusion with recommendations is provided in the end of the study.

At the end of this introduction, it is important to emphasize that the research team encountered several challenges in the implementation of the study, primarily in the access to information of public importance, both on local and central levels

CO-FINANCING OF
THE GOVERNMENT OF KOSOVO IN
THE IMPLEMENTATION OF CAPITAL
INFRASTRUCTURAL PROJECTS IN
NORTH KOSOVO IN 2015

2

2.1 INTRODUCTION

After the signing of the Brussels Agreement on the normalization of relations between the Government of Kosovo and the Government of Serbia in April 2013, local elections were organized in November that year and Municipal Assemblies established under the Laws of Kosovo. This created the conditions for these local self-governments to use the funds of the Government of Kosovo, both for their operations and for capital investments.

After consultations with representatives of local governments from North Kosovo, the Kosovo Government adopted a decision in 2014 to provide specific funds to finance capital infrastructure projects in these municipalities in 2015. These funds were listed in the budget as "Co-financing of Municipal Assemblies of Mitrovica North, Zvečan, Zubin Potok and Leposavić," which emphasizes the exclusivity of municipalities in North Kosovo to use this budget item. This way, support is sent to the elected representatives of the local self-governments for integration of these municipalities into the Kosovo legal system.

Within this budget line, EUR 15.17 million was allocated, distributed over eight line ministries: Ministry of Infrastructure, Ministry of Health, Ministry of Culture, Youth and Sports, Ministry of Education, Science and Technology, Ministry of Labour and Social Welfare, Ministry of Environment and Spatial Planning Ministry of Communities and Return and Ministry of Administration and Local Self-Government.

The funds are divided between municipalities based on the criteria related to socio-demographic structure of municipalities, primarily the population, but other characteristics as well (number of schools, number of children, number of socially vulnerable persons, registered sports clubs, etc.). Representatives of the municipalities had objected to the methodology for allocation of resources, primarily the assessment of the population, which led to subsequent negotiations and delays in the use of funds from this budget item.

Before the beginning of realization of funding for capital infrastructure projects, relevant ministries signed a cooperation agreement with the mayors of the four municipalities in North Kosovo.¹ The signing of this Agreement created conditions for the allocation of funds in the Treasury Department at the Ministry of Finance of Kosovo, and local self-governments had been informed about that. Only after receiving confirmation of the provision of funds in the Treasury, local self-governments were able to launch the tender procedure for the execution of works.

It is worth noting that money for projects is not transferred to the accounts of local self-governments, but the line ministries, through the Department of the Treasury in the Ministry of Finance, implementation of projects directly paid to the contractor on the basis of the submitted construction situations jointly signed by inspection bodies of relevant ministries and local governments.²

2.2 IMPLEMENTATION OF CAPITAL INFRASTRUCTURAL PROJECTS

Within the observed budget line, local self-governments from North Kosovo have proposed 148 capital projects for funding, with the total value of EUR 16,303,810, and for some projects, the municipalities proposed co-financing from their own sources.

¹ Law no. 05/L - 001, Budget of Kosovo for 2015

² Payment certificates (interim and final) are treated as invoices and they present documents about payment, i.e. value of performed works

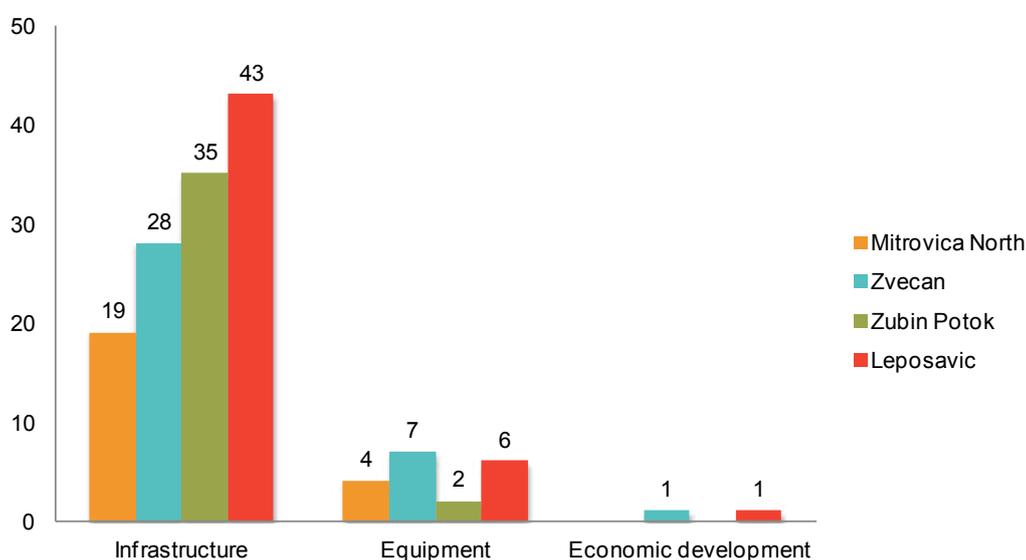
Table 1: Number of proposed projects and amounts requested from the relevant ministries

Ministries of the Government of Kosovo	Number of project proposals	Total value (EUR)
Ministry of Infrastructure	20	3,651,000
Ministry of Health	6	999,995
Ministry of Culture, Youth and Sports	8	1,270,000
Ministry of Education, Science and Technology	21	2,000,000
Ministry of Labour and Social Welfare	7	1,250,000
Ministry of Environment and Spatial Planning	17	1,898,000
Ministry of Communities and Return	30	4,251,000
Ministry of Administration and Local Self-Governments	39	983,815
TOTAL		16,303,810

Based on the criteria for allocation of funds to local self-governments, the Municipality of Leposavic was entitled to most significant investments (49 projects, EUR 4,858,955), followed by Mitrovica North, which submitted less project proposals, but their values were higher (23 projects, EUR 4,099,800), Zvečan (37 projects, EUR 3,997,445), and finally Zubin Potok (37 projects, EUR 3,097,610).

Most proposed projects were those related to infrastructure development. In that category, Municipality of Leposavic proposed 43 projects with the total value of EUR 4,633,175, Mitrovica North 19 projects with the value of EUR 3,219,800, Zubin Potok 35 infrastructure projects worth EUR 3,007,610 and Zvečan 28 projects with the value of EUR 3,513,175. Other projects are related to procurement of equipment, as follows: 6 projects in Leposavic with the total value of EUR 225,780, 4 projects in Mitrovica North with the total value of EUR 880,000, 2 projects in Zubin Potok with the value of EUR 90,000 and 7 projects in Zvečan with the value of EUR 284,270.

In case of projects that have a direct impact on economic development and entrepreneurship development, only two projects can be emphasized, the project "Construction of the purchase stations for agricultural and forestry products" in Leposavic, with a total value of EUR 250,000 and the project "Development of Entrepreneurship and Small and Medium-sized Enterprises" in Zvečan, with the value of EUR 100,000.

Chart 1: Most common project categories by municipality

By sectors, investments for transportation, i.e. road infrastructure are most common in all municipalities except Mitrovica North: Zvečan with 6 projects of total value EUR 830,000, Zubin Potok with 13 projects of total value EUR 1,289,050 and Leposavic with 13 projects of total value EUR 1,818,805. On the other hand, the majority of projects in Mitrovica North are planned for residential buildings, 6 projects in total, with the value of EUR 889,900.

However, the number of projects for each sector does not fully reflect the allocated financial resources. While transportation is dominant in the municipalities of Zubin Potok and Leposavic both by the number of projects and the funding, situation is different in the other two municipalities in North Kosovo. From this perspective, the largest investments in Mitrovica North are planned for education, EUR 1,100,000 for 3 projects, and in the municipality of Zvečan for social protection, EUR 1,150,000 in 4 projects.

Table 2: Financial investments by sector and municipality (EUR)

Sectors	Leposavic	Mitrovica North	Zubin Potok	Zvečan
Transportation	1,818,805	340,000	1,289,050	830,000
Public lighting	195,195	190,000	350,000	100,000
Local self-government	170,000	100,000	19,760	69,360
Health	199,995	600,000	110,000	129,580
Education	504,980	1,130,000	159,890	250,000
Culture and tradition	60,000	9,900	10,000	44,890
Water supply and sewerage	53,980	120,000	19,300	159,870
Social protection	250,000	420,000	640,000	1,250,000
Environmental protection	77,195	50,000	80,000	89,220
Residential buildings	98,000	889,900		9,525
Communal waste	122,805	125,000	170,000	
Youth, sport and recreation	991,000		249,610	430,000
Cemetery maintenance	67,000			465,000
Entrepreneurship and SME development				100,000
Fire protection				70,000
Support to meat, vegetable processing industry...	250,000			

Projects financed by certain ministries were, according to the sectors, in some cases not in line with the ministries' scope of work. For example, in the Ministry of Education, Science and Technology, 4.8% of projects were planned for water supply and sewerage, in the Ministry of Labour and Social Welfare – 14.3% of projects for environmental protection, in the Ministry of Communities and Return – 16.7% of projects for cemetery maintenance.

A positive example of harmonization between the project and the ministry's area of competence⁴ is the project "Construction of 20 houses for internally displaced persons from social categories" which was submitted to the Ministry of Communities and Return by the municipality of Zvečan.

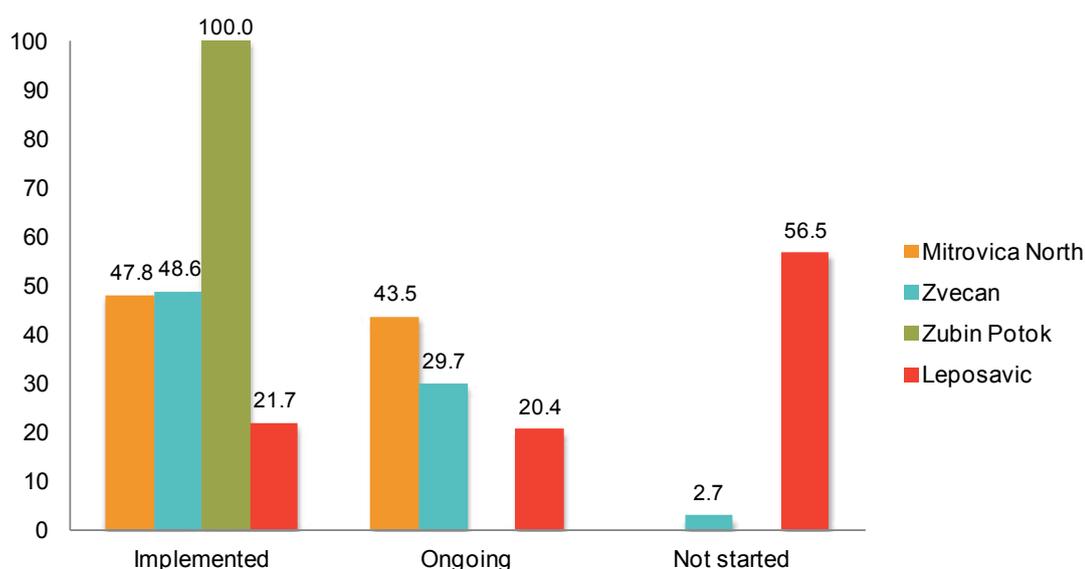
Table 3: Most common sectors by ministry

Ministries of the Government of Kosovo	Sector	Share by sectors (%)
Ministry of Infrastructure	Transportation	80
Ministry of Health	Health	100
Ministry of Culture, Youth and Sports	Youth, sport and recreation	62.5
Ministry of Education, Science and Technology	Education	95.2
Ministry of Labour and Social Welfare	Social protection	71.4
Ministry of Environment and Spatial Planning	Environmental protection and communal waste	41
Ministry of Communities and Return	Social protection	16.7
Ministry of Administration and Local Self-Government	Local self-government	10.3

2.3 IMPLEMENTATION RATE OF PLANNED PROJECTS AND FUNDS SPENT

Out of 148 planned projects in local self-governments in North Kosovo, 76 projects were implemented, 31 are ongoing, 2 have been cancelled, one is not implemented, whereas 27 projects have not even been initiated.³

Only the municipality of Zubin Potok managed to implement all projects, whereas implementation in other municipalities is less than 50%. The municipality of Zvečan has implemented 48.6% of projects, 29.7% are ongoing, and 2.7% have not been started. The remaining 2.7% were not approved.⁴ The municipality of Mitrovica North has implemented 47.8% of planned projects, 43.5% are ongoing, and 2 projects were cancelled in relevant ministries, and their implementation has not even started. The lowest implementation rate is in the municipality of Leposavić which implemented only 21.7% of projects, 20.4% is ongoing, 56.5% has not been initiated, and for 6.1% the status of projects is not known.

Chart 2: Project implementation rate by municipality

³ The remaining 11 projects are those with changed purpose, no Memorandum signed or missing data, and they are primarily related to the municipality of Leposavić

⁴ The projects treated as "not approved" are projects initiated by local authorities towards a certain ministry, but the purpose was changed into a new project, the memorandum with the ministry was not signed or there were obstacles for implementation (e.g. procurement of fire-fighting equipment, the project was initially requested from the Ministry of Administration and Local Self-Governments, but the municipality of Zvečan received a reply that this equipment can only be acquired by the Kosovo Ministry of Interior, which prevented this municipality from changing the purpose of funds within the set deadline)

As for funds related to completed and ongoing projects, in the municipality of Zubin Potok, a total of EUR 3,058,388 was spent, in the municipality of Zvečan EUR 2,165,963, Mitrovica North EUR 1,984,188, and in the municipality of Leposavić a total of only EUR 2,967,976. A significant part of the funds spent in the municipality of Leposavić is related to the construction of the Olympic pool, with EUR 849,891 spent (total planned value of the project is EUR 850,000). However, this project has been the subject of parliamentary debates in this local self-government, because it is not clear how interim certificates were paid for due to the fact that the amount of funds spent does not reflect the current status of work.

The reason that has led to delays in the implementation of projects is a problem with the signing of the Memorandum, and later with the approval of funds, i.e. the delivery of the Certificate of Reserved Funds by the Treasury Department from the Ministry of Finance. For these reasons, the money for individual projects was available only at the beginning of September 2015, and tender procedure could only start after that. Instead of finalizing the documentation and the selection of contractors in spring, due to delays in the allocation and reservation of funds, the procedures were only started in autumn. Therefore, beginning of works was delayed from the start, and bad weather and low temperatures contributed to the delay later.

Although the deadline for implementation of the projects was December 2015, three of the four local governments have not finalized the initiated projects, not even by July 2016. If the revised budget does not approve the funds, there is a real risk that projects will not be completed even in 2016. In this case, local governments will have to seek additional funds from the budget of the Government of Kosovo or other sources of funding, in order to complete the projects already in the implementation process. Given the fact that the municipality of Leposavić has the lowest implementation rate of the planned projects, and that there is as many as 26 projects which have not even been started, this municipality has the biggest chances to fail in the implementation of all initiated projects.

2.4 CONCLUSION

Although the Government of Kosovo allocated significant funds for capital projects in local governments in North Kosovo in 2015, the general impression is that the municipalities were quite ambitious when proposing the number and size of projects to be implemented in their respective territories, especially bearing in mind that most municipalities did not have sufficient technical and administrative capacity to prepare and implement the projects of this scale. Only the municipality of Zubin Potok managed to realize all requested funds, while the implementation rate in other municipalities is below 50%. This leads to a conclusion that it would have been more meaningful to split the realization of allocated funds to two or three budget cycles, instead of one.

Limitation in spending the available funds also affected the type of projects being proposed. In fact, most of the proposed projects related to paving of local roads and streets, maintenance of roads, as well as rehabilitation of residential buildings, construction of water and sewage networks, etc. Very few of these projects can be considered a "capital investment", since those are mainly repairs, renovations and upgrades of the existing infrastructure. For these projects, there was no need for complicated technical documentation or the issuance of building permits, which is a particularly sensitive issue for political structures in North Kosovo.

Completed projects have certainly contributed to improving the quality of life of four municipalities in North Kosovo, a large number of streets and rural roads are paved, significant funds were invested into construction or renovation of public buildings and facilities, purchase of equipment, public lighting, social protection, improvement of sports infrastructure, housing. However, in the field of economic development, no significant effects can be expected, mainly due to the fact that a very small number of projects were directly related to this area (1.3% or 2 out of 148 projects).

Finally, it is necessary to mention the important conclusion that the citizens did not participate in the selection of proposed projects, and the role of municipal assemblies in the process is also unknown. In addition, the process of project implementation was not transparent, both by representatives of local governments and by the ministries of the Government of Kosovo. Neither side has made public announcements about these projects, even after the successful realization of funds. The citizens were thus deprived of information about what has been done in their territory, with which funds and under what conditions.

EU FINANCIAL
ASSISTANCE IN
NORTH KOSOVO

3

3.1 INTRODUCTION

Since 1999, Kosovo has received more than EUR 2 billion of assistance from the European Union (EU).⁵ At the beginning, the funds were focused on humanitarian aid and reconstruction, whereas the focus has changed towards the development of Kosovo institutions, sustainable economic development and ensuring Kosovo's European future.

After Kosovo proclaimed independence, it was only in 2010 that the EU started financing the first projects in North Kosovo. Since then, financial assistance has been provided in 7 different programmes, with more than EUR 54.5 million allocated for 124 projects implemented in the territory of four municipalities in the north (Leposavic, Mitrovica North, Zubin Potok and Zvecan).

Due to the fact that beneficiaries from North Kosovo did not have the opportunity to apply for funds available in other parts of Kosovo, in February 2013, EU launched the first call targeting only the beneficiaries from these municipalities, EU Grant Scheme for the North I, which covered the implementation of 14 projects. After the signing of the Brussels Agreement, and the local elections, the conditions were in place for the launch of the second grant scheme, EU Grant Scheme for the North II, where a special part was allocated for municipal infrastructure development. This was the first time that local self-governments from the North Kosovo could apply for EU funds.⁶ This call was opened within the EUR 38.5 million EU Package of additional assistance for four municipalities in North Kosovo. Besides, the beneficiaries from the North Kosovo also had the opportunity to participate in calls targeting the entire territory of Kosovo.

The following part provides an overview of EU financial assistance within the two grant schemes targeting only the beneficiaries from North Kosovo. This overview covers the scope of assistance, project implementation, as well as achieved results which affect the life of people in these municipalities.

3.2 THE SCOPE OF EU FINANCIAL ASSISTANCE THROUGH THE TWO GRANT SCHEMES FOR NORTH KOSOVO

Within the two grant schemes for North Kosovo, EU Grant Scheme for the North I (GS I) and EU Grant Scheme for the North II (GS II), in total, EUR 9,503,637 was allocated for 79 projects implemented by municipalities, businesses and NGOs from the territory of the municipalities of Leposavic, Mitrovica North, Zubin Potok and Zvecan.

Chart 3: Number of projects by program

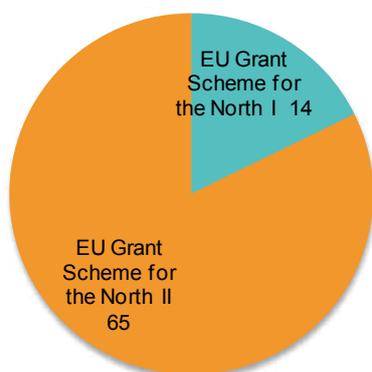
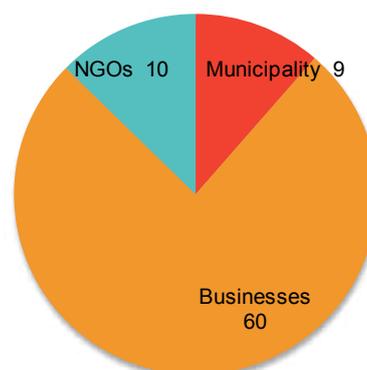


Chart 4: Number of projects by beneficiary for grant schemes I and II

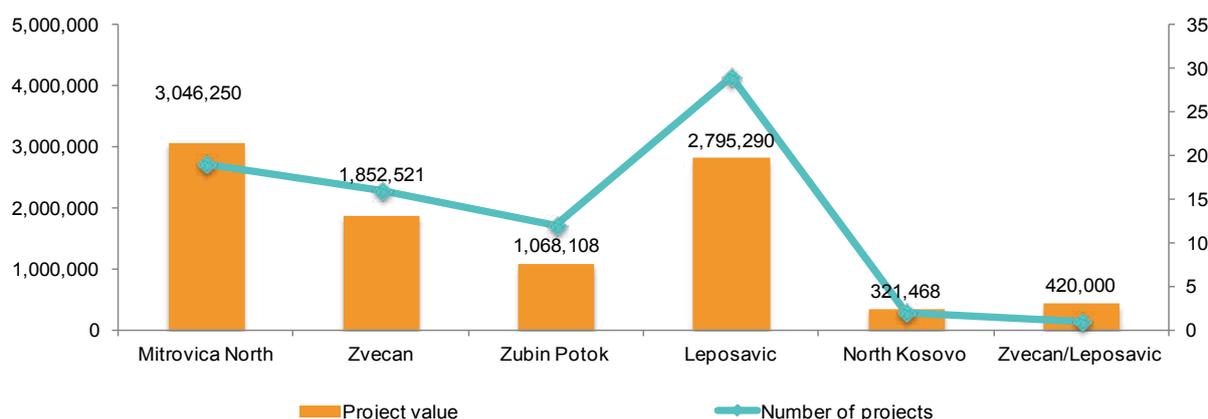


⁵ Website of the European Union Office in Kosovo: <http://bit.ly/2cRDjgc>

⁶ The exception is the municipality of Zubin Potok which implemented two projects within the grant scheme EURED I i EURED III in cooperation with NGOs.

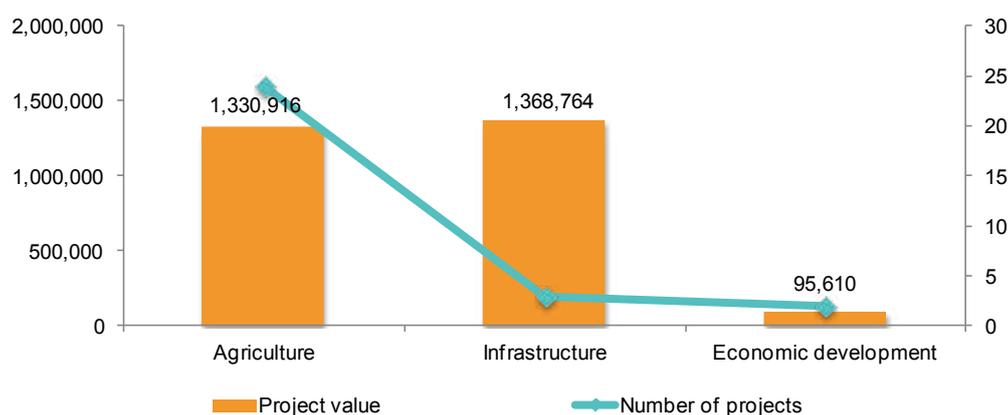
Through these programs, EU has supported the development of municipal infrastructure, economic development, agricultural development and NGO development. Accordingly, 29 projects were funded in the municipality of Leposavic, 19 in the municipality of Mitrovica North, 16 in the municipality of Zvecan and 12 in Zubin Potok. In addition, two projects were funded that were implemented by international non-governmental organizations in the municipalities in North Kosovo. A project for development of agricultural cooperatives was also funded, and jointly implemented by the municipalities of Zvecan, Leposavic and the NGO Centre for Development of Local Communities. The value of these projects is EUR 741,468.

Grafikon 5: Broj i vrednost projekata po opštinama



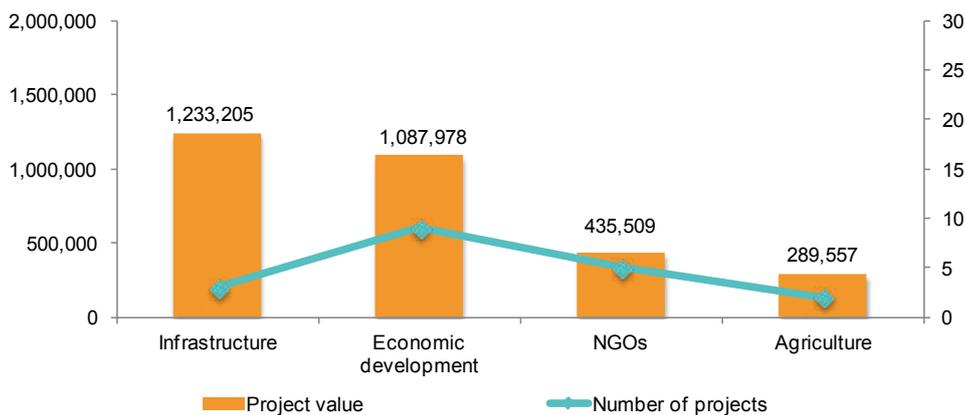
In the municipality of Leposavic, EUR 2,795,290 was invested in 29 projects. Almost half of that amount, EUR 1,330,916 was spent on agriculture development by funding 24 projects. For the development of municipal infrastructure, EUR 1,368,763 was spent for 3 projects, and for economic development in this municipality EUR 95,610. So far, no NGO from Leposavic used financial assistance from the two EU calls which were covered by this analysis.

Chart 6: Funds planned in the municipality of Leposavic, by sector



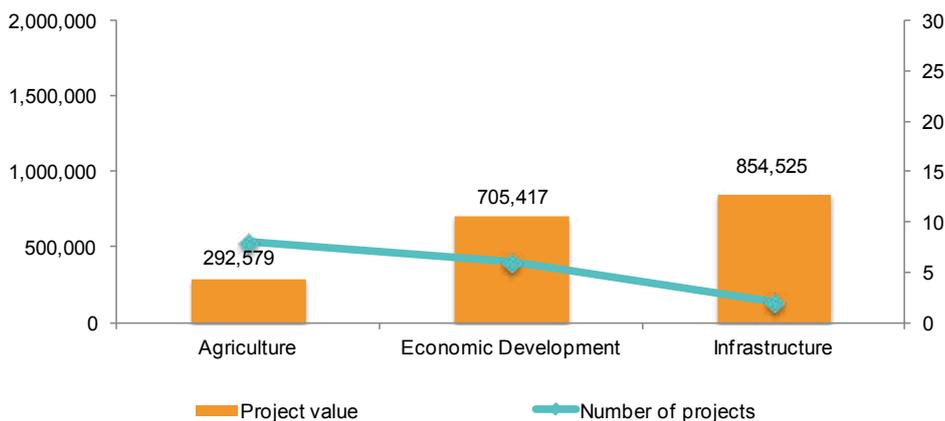
EU support in Mitrovica North was EUR 3,046,249, and 19 projects were financed. Funds allocated for 3 projects for development of municipal infrastructure amounted to EUR 1,233,205. The majority of projects in the municipality of Mitrovica North were focused on economic development and NGO development, with 9 projects in economic development and allocation of EUR 1,087,977, and 5 projects in support to NGOs with the allocation of EUR 435,509. In agriculture development, financial assistance was provided to 2 projects with the value of EUR 289,557.

Chart 7: Funds planned in the municipality of Mitrovica North, by sector



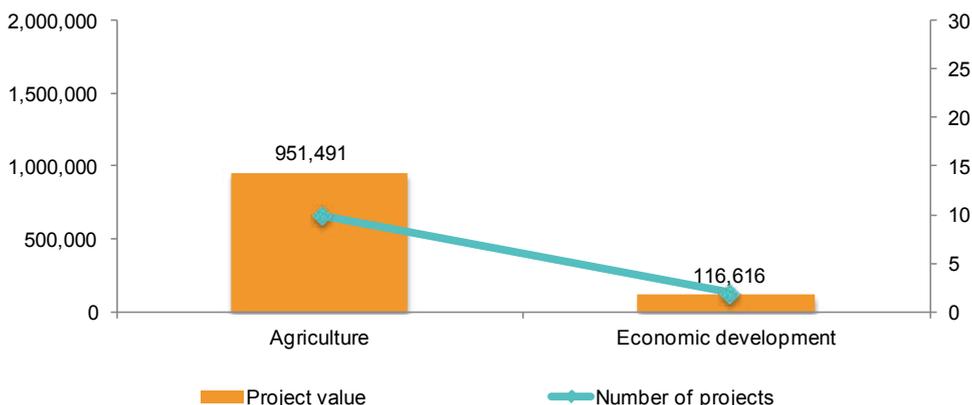
In the municipality of Zvečan, 16 projects were funded with the total value of EUR 1,852,521. For agriculture development, EUR 292,579 was spent in 8 projects. Significantly more funds were spent for support to economic development, EUR 705,416. This amount was distributed in 6 different projects. Contribution to the development of municipal infrastructure was achieved by funding 2 projects with the value of EUR 854,525. EU financial assistance to this municipality did not include projects for NGO development.

Chart 8: Funds planned in the municipality of Zvečan, by sector



The least approved projects and funds are for the municipality of Zubin Potok. For the total of 12 projects, EUR 1,068,108 was spent, of which EUR 951,491 for 10 projects in agriculture development and the remaining EUR 116,616 for 2 projects in economic development. In this municipality, EU did not support projects in infrastructure and support to NGOs.

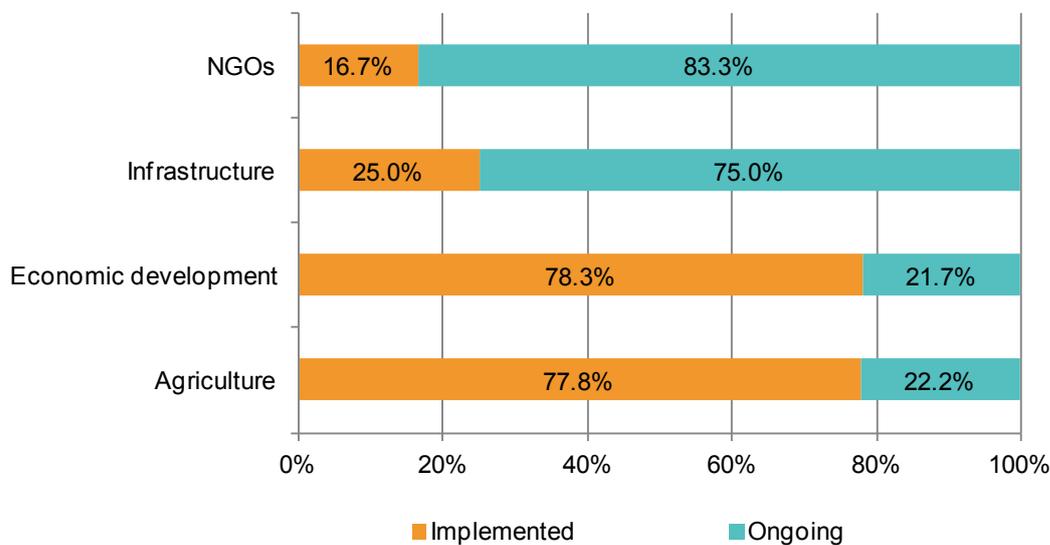
Chart 9: Funds planned in the municipality of Zubin Potok, by sector



The value of individual projects in all four municipalities in North Kosovo is between 20,000 and EUR 484,807. Average project value is the highest in the municipality of Mitrovica North – EUR 160,328, whereas it is the lowest in the municipality of Leposavic – EUR 102,922. Implementation time ranges between 12 and 24 months. The prevailing project duration is 12 months (30 projects or 38% of the total number of projects), followed by projects with 24 months' duration (23 projects, 29%). All projects with the duration between 12 and 18 months (56 in total) have so far been realized, whereas the remaining 26 projects, with the duration between 20 and 24 months, are ongoing.

Of the total number of projects, more than a half (44 projects) was focused on agriculture development, 21 on economic development, 8 on municipal infrastructure development, and 6 on NGO sector. Accordingly, the highest implementation rate is among the economic development projects – 78.3% and agriculture development projects – 77.8%. NGO and infrastructure projects are largely still at the implementation stage.

Chart 10: Project implementation rate, by sector



3.3 EFFECTS OF PROJECTS FINANCED FROM EU PROGRAMS

Given the fact that the majority of funded projects have either recently been completed or are ongoing, it is quite early to measure the long-term impact they achieved on socio-economic changes. However, collection and analysis of primary and secondary data led to certain findings that show the results achieved in North Kosovo.

With the financial support of the European Union, municipalities have started addressing some important regional projects, such as regional landfills in three northern municipalities or regional roads between Zubin Potok and Istok, as well as local projects such as the construction of the bus station and renovation of the health centre in Mitrovica North, water and sewage networks in Zvecan, or kindergarten in Lesak. With the implementation of these projects, local governments have somewhat raised their internal capacity to work on EU projects, although it is evident that none of the municipalities has systematically organized its services in order to effectively implement these projects.

Significant positive results were achieved at the level of individual enterprises supported within the projects. These companies have improved the production capacity, introduced the ISO standards, improve the quality of packaging and branding, which contributed to the increase in their number of employees between 30-70%, and to the increase of the production efficiency up to 400%. For example, thanks to funds provided by the EU for the purchase of agricultural machinery, melon cultivation project achieved very good results. Production costs were reduced by 40% and the production volume is expected to be increased by about 23%. In addition, the farm has increased the number of seasonal workers.

Significant effects are achieved through the project of building a cold storage facility in Zubin Potok, which serves not only the surrounding municipalities, but also other parts of Kosovo. With the help of EU funds, solar panels were installed on the facility, which ensured independence of the power supply in the summer. The pro-

ject has also successfully introduced HACCP standard, which has led to 99% of the fruit from the cold storage finding the customer on the international market. Each exported truckload of products from the cold storage ensures annual salary for 12 workers. Bearing in mind that last year a total of 24 truckloads of fruits was exported, a simple calculation shows that this provided a salary for 288 workers. In addition, the existence of cold storage facilities has motivated agricultural producers to make new fruit plantations, and in recent years the area under raspberry plantations in Zubin Potok is four times larger.

EU support to businesses in the north of Kosovo has contributed to their registration in the Kosovo legal system and the opening of bank accounts with commercial banks of Kosovo. This way, business entities who were beneficiaries of the program had to learn about legal procedures for bookkeeping, imports and exports, payment of customs duties and taxes, registration of employees, etc. In addition, in an indirect way, EU funds also affected the registration of citizens with the Kosovo institutions for the sake of obtaining personal documents (mainly identity cards).

Business entities also point out the positive effects of EU projects on improving procedures for the management of all enterprises. They have continued to use the project management and reporting techniques they applied during the implementation of EU projects in their regular operations, which led to an increase in work efficiency, better date archiving and financial management.

Positive effects have been achieved in the field of development of civil society organisations. Through the financial support of the European Union (and other donors, primarily KFOS and USAID) in the north of Kosovo, a dynamic social environment has been created with a few dozen non-governmental organizations actively working by initiating socially responsible campaigns and public debates. Some NGOs have also been involved in the implementation of economic development projects, especially in the field of agriculture and entrepreneurship, but other sectors as well (environmental protection, etc.).

Significant positive effects were achieved in linking different actors, primarily in the cooperation between municipalities and NGOs, as well as cooperation between the private sector and NGOs. With their flexibility and knowledge, NGOs have managed to establish themselves as significant factors, either in mobilizing stakeholders in the design of the project proposal, or in coordination during the implementation of projects.

TOURISM DEVELOPMENT IN THE MUNICIPALITY OF ZUBIN POTOK

Within the EURED III Scheme EU financed the project "Outdoor In – Zubin Potok Tourism Development", jointly implemented by the Institute for Territorial Economic Development (InTER) and the Municipality of Zubin Potok in the period 2013-2015. Even though Zubin Potok has fantastic natural conditions for the development of active tourism, because in a limited territory it includes Gazovide Lake, Mokra gora and Rogozna Mountains, and Ibar River, before this project there were no organized initiatives to use these potential for the purpose of economic development of this municipality. However, the project managed to start the development of active tourism in the territory of Ibarski Kolasin* by working in several directions: from the development of the Zubin Potok Tourism Development Strategy 2015-2020, the establishment of a destination management organisation, to the development of tourism infrastructure (construction of the first public beach on Gazivode Lake, a 120km network of hiking and biking trails, construction of an artificial climbing wall and an outdoor gym), organisation of tourism events and promotion of Ibarski Kolasin as a popular destination for active tourism.

After this project, tourism development in Kosovo was supported by the Embassy of Finland in Kosovo through two projects for the development of tourist attractions (Via Ferrata, MTB) as well as support to integration of the local population to tourism industry. Assistance for tourism development in Ibarski Kolasin was also provided by other development agencies, such as SDC through PPSE/Swisscontact project, USAID Empower and UNDP.

Municipality of Zubin Potok has also implemented several projects which contributed to tourism development, including impressive stairs to the top of Gradina above Zubin Potok, constructed within the EU Beautiful Kosovo Programme, construction of a rafting trail on Ibar River, and an indoor swimming pool is under construction. In addition, the Municipality of Zubin Potok plans to build a mountain lodge and repair local roads to tourist destinations.

Private sector has also recognised the importance of tourism development in Ibarski Kolasin, and in previous years several new restaurants and camps have been established, mostly by the Gazivode Lake.

Thanks to a successful promotion, Ibarski Kolasin has shortly become recognised on the map of popular destinations for active tourism in Western Balkans, which is confirmed by the fact that this location has been included in the famous tourist guides Lonely Planet and Petit Futé.

All this contributed to the increase of local and foreign tourists in Ibarski Kolasin. In 2016, it is estimated that there will be around 1,000 tourists and 5,000 visitors, which will generate revenues of around EUR 150-200,000 for local businesses.

* *Ibarski Kolasin is the traditional name for the municipality of Zubin Potok*

3.4 CONCLUSION

In a short period of time, European Union has invested significant funds in the territory of four municipalities in North Kosovo for projects with goals to solve different socio-economic problems. In a period of 6 years (2010-2016), EU has provided more than EUR 54.5 million for implementation of 124 projects. Financing of 79 projects in the period 2013-2016 should be underlined, within the two grant schemes targeting only the beneficiaries from observed municipalities.

A logical question is whether the achieved results are proportional to invested funds, and a clear answer can certainly not be provided by this analysis. However, there are several indicators that the priorities of faster integration of northern municipalities into a political and legal system of Kosovo have prevailed over the solution of development problems in those municipalities.

The package of financial assistance in North Kosovo was provided shortly before, and especially immediately after the signing of the Brussels Agreement, in order to encourage the newly elected local governments in North Kosovo to take part in solving pressing problems on their territory. Priorities and mechanisms of financial assistance were defined in a fast procedure, taking care more about the distribution of funds in the short term than the long-term effects to be achieved. Therefore, the fact has been ignored that there is not enough capacity in local governments to select and implement strategic projects which should achieve significant effects on the socio-economic development, especially with the scope of enormous resources that were made available. In the project selection process and preparation of applications, municipalities have received assistance from the Regional Development Agency North as well as from UNDP advisors to mayors of municipalities in North Kosovo, but this assistance has not led to strengthening the administrative capacity of local governments have already, but to an increased demand for external technical assistance. In addition, in their projects, municipalities have stuck to solutions for regular communal and social problems, such as the construction of water and sewage networks, public buildings, rehabilitation of local roads, etc, which was surely useful for the local community, but has not led to significant results in the field of economic development.

EU financial assistance has also supported a significant number of companies that received grants for improvement of their business. The programme supported projects in agriculture and food production, while other sectors were not covered by support. The most significant results have been achieved through the support to the Agricultural Cooperative in Zubin Potok, which was a beneficiary of several EU projects and projects of other donors. However, in other cases, it is mainly assistance to individual entrepreneurs and family businesses without a significant impact on employment and economic development.

Within the two grant schemes, the European Union supported ten projects for the development of NGO sector, where all the beneficiaries of these projects were from Mitrovica North. This led to the fact that the activities of NGOs in Mitrovica North have been much bigger than in other municipalities, which is why the visibility of the European Union in this municipality is much better than in other municipalities. However, it is important to note that a few non-governmental organizations were beneficiaries of EU funds which were related to other areas, primarily economic development and agricultural development.

When it comes to the visibility of EU financial assistance in North Kosovo, the general impression is that it is not proportional to the amount of invested funds. The least visible projects are those implemented by the private sector, and they are generally known to the public to a small extent, while the most visible projects are those of non-governmental organizations, which are often present in the local media and social networks. Visibility of projects implemented by municipalities directly depends on the political will of local authorities to promote the investment of the European Union on their territory. However, a positive trend is visible with local political leaders, NGOs and the media in North Kosovo to be more actively involved in the promotion of projects financed from EU funds.

NORTH KOSOVO DEVELOPMENT FUND

4

4.1 INTRODUCTION

The first meeting of the representatives of Belgrade and Pristina since Kosovo's unilateral declaration of independence was organised in Brussels, in March 2011. Less than two years later, in January 2013, the dialogue resulted in the decision to establish the North Kosovo Development Fund (the Fund) within the customs agreement.

Establishment of the Fund aims at supporting socio-economic development in four municipalities in North Kosovo: Leposavic, Mitrovica North, Zubin Potok and Zvecan. Funds for the Fund are provided from customs revenues collected at the crossing 1 (Jarinje) and 31 (Brnjak), as customs fees for goods intended for North Kosovo, as well as the goods of companies registered in four municipalities in North Kosovo.

By the end of August 2016, more than EUR 9.4 million was collected in the Fund, and until then, the Managing Board had approved 22 different projects with the total value of almost EUR 7.5 million. Most projects are in the implementation stage, whereas a certain number has been returned for technical adaptation and resubmission to the Managing Board.⁷

Further on, a short overview of the establishment and operation of the Fund will be presented, and the scope of assistance to the municipalities in North Kosovo from this Fund will be analysed.

4.2 OPERATION OF THE NORTH KOSOVO DEVELOPMENT FUND

The Managing Board decides about the functioning of the Fund. The Managing Board was established in December 2014 and it consists of the Special EU Representative in Kosovo as the Chair, the Minister of Finance, on behalf of the Government of Kosovo, and a representative of the Serbian community of four municipalities from North Kosovo.

In March 2015, the Managing Board has announced that the Fund is operational and the mayors are invited to submit project proposals for the development of their municipalities which should directly affect the quality of life of the people from these municipalities. The first municipality to apply for funds to the Fund was Mitrovica North, and it was followed by the other three municipalities in the following rounds (Zvecan, Zubin Potok and Leposavic).

Customs duties for goods intended for North Kosovo are paid at the Raiffeisen Bank at crossings, and each payment slip has a Development Fund stamp, which means that the money paid is transferred to the North Kosovo Development Fund. When a certain amount is collected, the municipalities submit project proposals to the Managing Board for consideration. When a project is approved, money for the implementation is first transferred to a special account in NLB Bank in Pristina. After that, the Chair of the Managing Board issues an order for money transfer from the bank to the Treasury, and from there the money is transferred to the municipality's account. Municipalities are in charge of project implementation, and they must submit the final and audit report to the Managing Board for each project.

The projects funded from the Fund can be projects for construction and maintenance of public infrastructure (including roads, hospitals, water supply, waste water treatment and waste management), support to compa-

⁷ Website of the European Union Office in Kosovo <http://bit.ly/2creuUD>

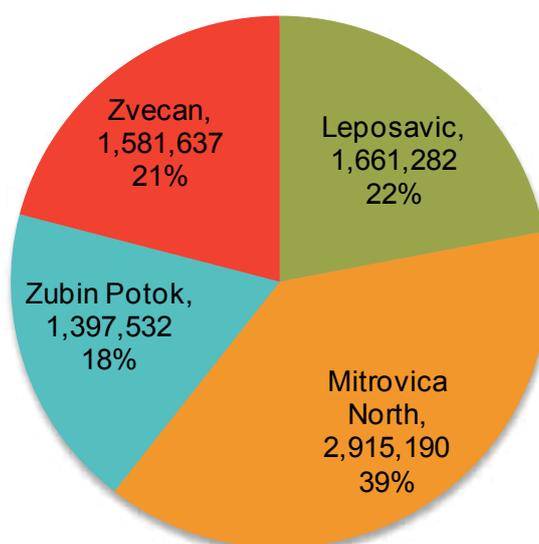
nies, farmers and civil society, human rights promotion, education, health care and transportation.

There is no time limit for the money from the Fund to be spent, and the call for proposals is constantly open.

4.3 OVERVIEW OF PROJECTS APPROVED BY THE FUND

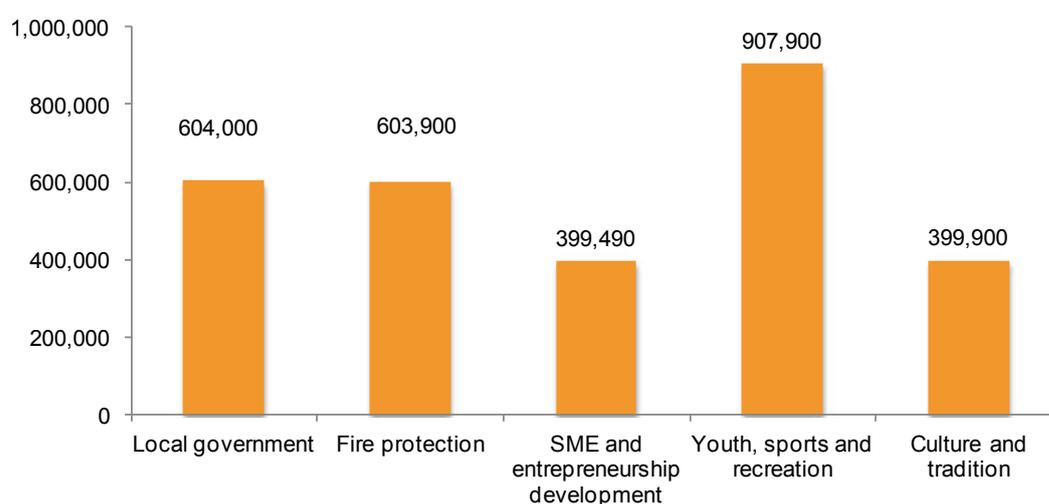
In total, 35 project proposals have been submitted to the Managing Board since the Fund was established. So far, 22 projects have been approved, and funds were awarded for financing in five rounds. Most funds were awarded to the municipality of Mitrovica North (EUR 2,915,190 or 39%), followed by Leposavic (EUR 1,661,282 or 22%), Zvecan (EUR 1,581,638 or 21%) and finally the municipality of Zubin Potok (EUR 1,397,533 or 18%).

Chart 11: Overview of funds allocation from the Fund by municipality



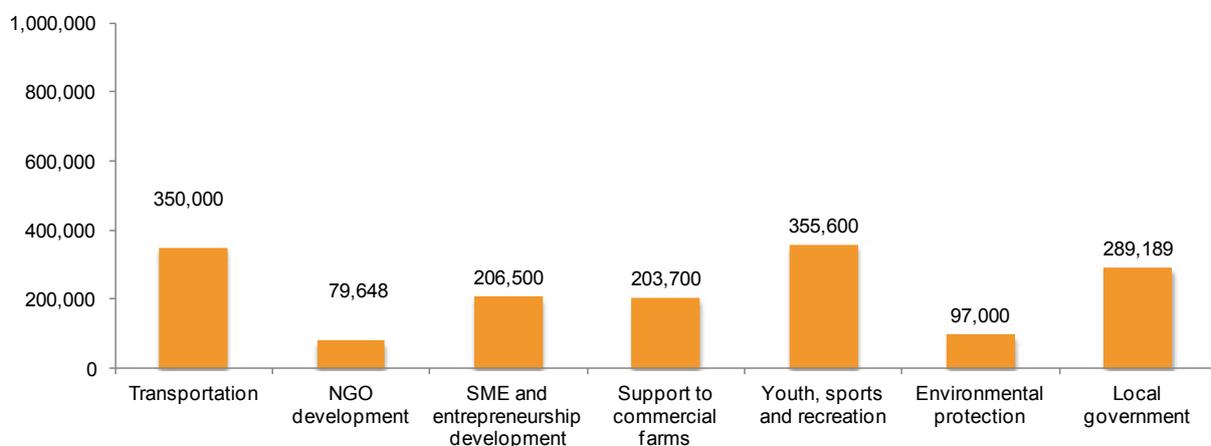
The municipality of Mitrovica North has had 5 projects approved with the total value of EUR 2,915,190. In the first round, EUR 604,000 was allocated for the project "Land expropriation for construction of the new municipal building", EUR 603,900 for the project "Construction of a fire station", and EUR 399,490 for the project "Support to small and medium-sized enterprises". In the second round, the project "Construction of a sports hall" was approved to the municipality of Mitrovica North, with the value of EUR 907,900, and in the third round of fund allocation, the municipality received EUR 399,900 for the project "Regional cultural institute".

Chart 12: Projects of Mitrovica North municipality by category



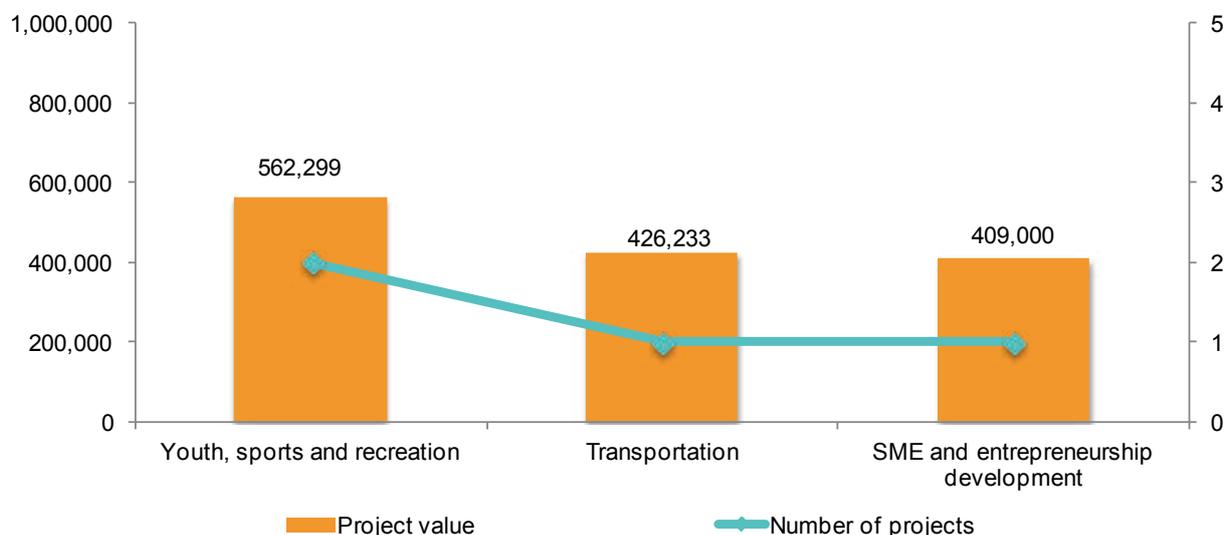
For 7 approved projects in the municipality of Zvečan, EUR 1,581,638 was allocated. For the project "Land expropriation for access road to the regional landfill" EUR 350,000 was approved, for the project "Support to civil society organisations through sports and cultural activities" EUR 79,648, for the project "Support to small and medium-sized enterprises" EUR 206,500, for the project "Support to farms and development of sustainable agricultural production" EUR 203,700. In the third round, the following projects were approved: "Land expropriation and construction of the youth centre" with the value of EUR 355,600, and "Cleaning of the illegal landfill Gater", with the value of EUR 97,000. The last approved amount to the municipality of Zvečan is EUR 289,189 for the project "Construction of a water supply and sewage network, power supply network and road infrastructure" for 10 houses of socially vulnerable people, which was financed by the Ministry of Labour and Social Policy, and for construction of additional 20 houses for internally displaced persons, financed by the Ministry of Communities and Return.

Chart 13: Projects of the municipality of Zvečan by category



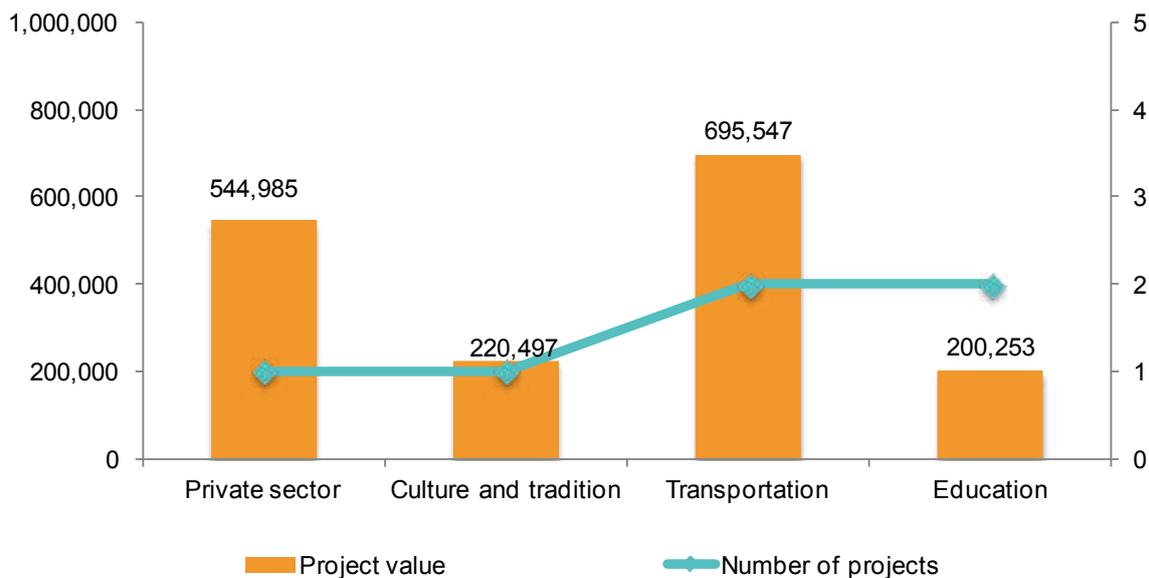
In the municipality of Zubin Potok, the following four projects were approved with the total value of EUR 1,397,533: "Construction of an indoor pool" with the value of EUR 439,695, "Construction of an athletic arena" with the value of EUR 122,604, "Reconstruction of local roads" with the value of EUR 426,233 and "Economic development of the municipality, including the development of small and medium-sized enterprises, support to agriculture and self-employment" with the total value of EUR 409,000.

Chart 14: Projects of the municipality of Zubin Potok by category



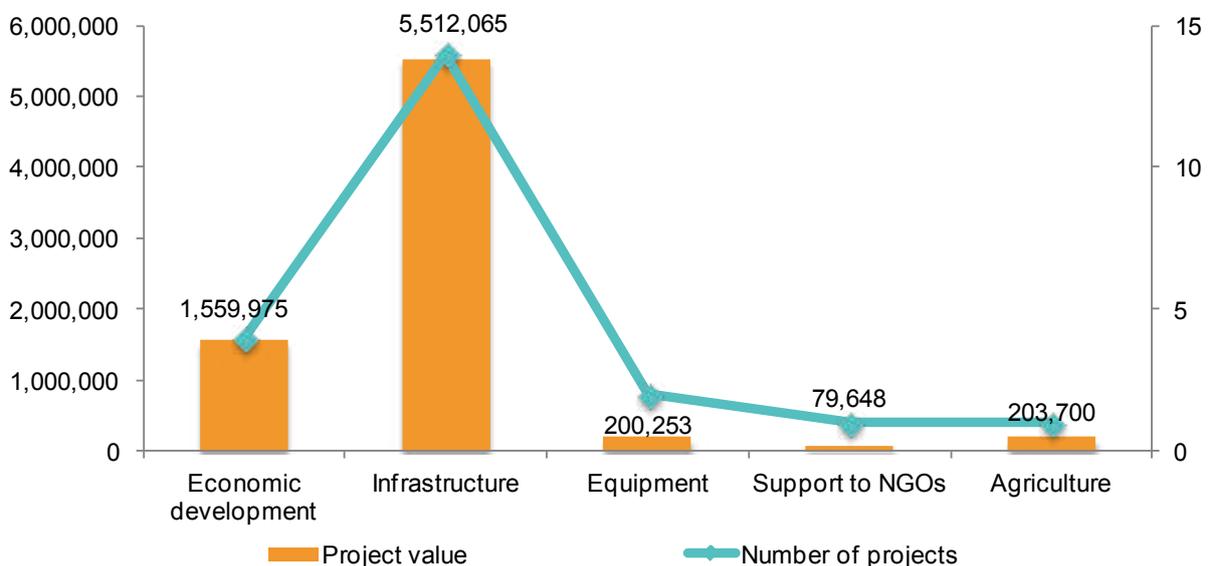
Funds for 6 projects were granted to the Municipality of Leposavic with the value of EUR 1,661,282. For the project "Support to small and medium-sized enterprises and agriculture development" EUR 544,985 was approved. The following projects were also approved: "Construction and renovation of cultural and sports facilities" with the value of EUR 220,497 and "Construction and renovation of non-categorised local roads" with the value of EUR 280,897, and "Equipment for a kindergarten" with the value of EUR 140,000. At the last meeting of the Fund's Managing Board, two more projects were approved to the municipality of Leposavic: "Construction and reconstruction of local roads" with the value of EUR 414,650 and "Purchase of additional equipment for a kindergarten" with the value of EUR 60,253.

Chart 15: Projects of the municipality of Leposavic by category



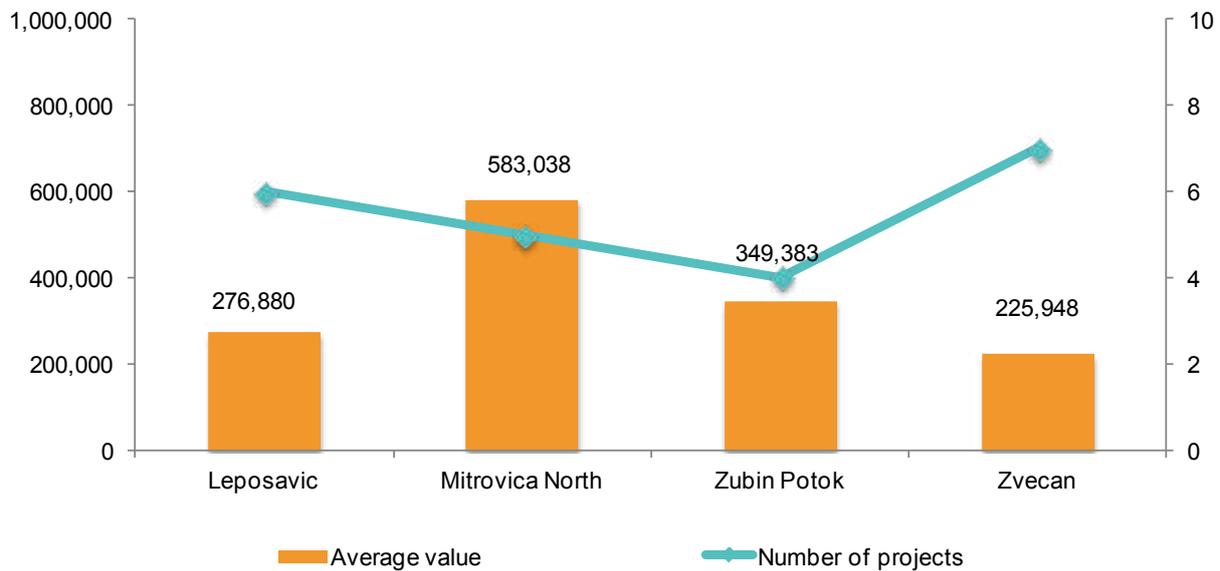
More than a half of projects from the Fund are in the field of municipal infrastructure development (59%). The value of those projects is EUR 5,415,066. The remaining amount is granted for the development of other sectors. For all four municipalities, the three approved projects for support to small and medium-sized enterprises amounted to EUR 1,559,975. For support to civil society organisations, the amount of EUR 79,648 was approved, for support to agriculture EUR 203,700, and for procurement of equipment, in this case the equipment for a kindergarten in Leposavic, EUR 200,253 was allocated.

Chart 16: Distribution of funds from the Fund by sector



Even though the municipality of Zvecan has more approved projects than other municipalities, this is not the municipality with the majority of granted funds, because an average project value in this municipality is the lowest compared to the others. At an average, projects from the municipality of Mitrovica North have the highest financial value.

Chart 17: Average project value by municipality (EUR)



Municipalities of Mitrovica North, Zvecan and Leposavic have signed the Memorandum of Understanding with the Association of Regional Development Agencies North (ARDA North) for implementation of SME development projects, although technical details of cooperation are still not specified. As for infrastructure projects, the municipalities are currently preparing to publish the bids. One of the rare projects in the finalisation stage is the project "Construction of the athletic arena" in Zubin Potok.

4.4 CONCLUSION

The Development Fund is one of the most concrete support instruments for the development of municipalities in North Kosovo, developed within the Brussels Agreement, and created as an answer to many years of civil protests and refusal of companies from North Kosovo to pay customs duties and taxes in the crossings Jarinje and Brnjak. This instrument is also a form of fiscal decentralization that will certainly be the subject of much discussion in future years, especially bearing in mind that the legal basis for the establishment of the Fund is not finally determined.

The Fund is available only to local self-governments and not other users from the public sector (schools, hospitals, cultural institutions, etc.), NGOs, international organisations, development agencies or the private sector. This made it clear to the public that the Fund's creators see local self-governments as the only holders of development in North Kosovo, thus cancelling a significant role and capacities of other actors dealing with issues significant for socio-economic development in four municipalities.

There is an evident lack of transparency in the Fund's operation, primarily in publishing the goals, priorities and measures used to select projects. The document regulating the Fund's work is not available to the public, and citizens do not have the information what is the goal of investments from this source. On the other hand, after each meeting of the Managing Board, EU Office in Kosovo informs the public about approved projects and the amount of awarded funds by municipality, which is the only available information about the Fund's work.

Municipalities are also not transparent enough in the communication with the public about the selection of projects for financing within the Fund, or the goals and expected results of projects submitted and approved. Most approved projects do not have a clear development component, but are mostly related to the construc-

tion of communal, road, sports infrastructure, or public facilities (kindergartens, youth and cultural centres). Having in mind that in 2015, the Government of Kosovo allocated more than EUR 15 million for capital infrastructure projects in these four municipalities, the question is how valid is this cope of investments in infrastructure development from the Development Fund. Having in mind that the municipalities do not have sufficient administrative and technical capacities for work on projects of this scope and complexity level, which has also been proven in the two previous chapters of this study, it is evident that there will be problems with the delay in project implementation.

In each municipality, one project for development of entrepreneurship and small and medium-sized enterprises was approved. However, there are no public information about the goals of these projects, the methods to choose the beneficiaries, which sectors will be supported, etc. Three municipalities (Leposavic, Mitrovica North and Zvecan) have started conversations with ARDA North about the management of these funds, but it is interesting that the negotiations have started after the projects were approved by the Fund. This leads to a logical question: why did the Fund approve these projects if they were not sufficiently prepared for implementation, or if the beneficiaries did not have enough capacities for implementation?

All this leads to a conclusion that more attention is paid to the distribution of available funds than the development impact which is sought by providing finance from the Development Fund.

DO WE LIVE BETTER?

5

Since the signing of the Brussels Agreement (April 2013), from the three observed sources of finance⁸, more than EUR 32 million was allocated for the implementation of 249 projects. A logical question is: have these investments and approved projects contributed to an improved quality of life in North Kosovo? Recognising the fact that there is no simple answer to this question, this final chapter will try to provide an explanation which can to a certain extent give a realistic picture of the impact of financial assistance to the observed municipalities.

Financial assistance to municipalities in North Kosovo primarily intended to provide political support to the elected representatives of local governments in Leposavic, Mitrovica North, Zubin Potok and Zvecan in the process of integration into Kosovo's legal system, while other aspects (economic, social, institutional) were secondary. Although all the actors were aware that the municipalities in North Kosovo do not have the technical and administrative capacities for selection and implementation of projects in the scope of available resources, the general impression is that the massive financial investments were used with a wish to gain political support from political officials elected in the first local elections within the Kosovo system. Therefore, it is not surprising that in the context of projects financed by the Government of Kosovo, the percentage of realized funds in most municipalities (all except Zubin Potok) is lower than 50%, as observed municipalities did not have the capacity to implement the approved projects within the legally prescribed deadline.⁹

The selection of supported projects is questionable for all observed funds, especially in terms of incentives for economic development in North Kosovo. None of the municipalities had a strategic approach in the selection of projects that would lead to economic development. They proposed and received approval for projects that are mostly related to infrastructure works, where the leading investments were for paving of local roads and streets, construction and renovation of public and sports facilities and the construction of residential units for socially vulnerable persons. These projects can contribute to the quality of life but will not have a significant impact on private sector development or lower unemployment. In addition, there is a fear of excessive investment in public facilities, which will not later be maintained from regular funds.¹⁰ On the other hand, the European Union has supported the development of entrepreneurship and small and medium-sized enterprises, but the vast majority of these projects have not brought significant results in increasing the number of employees, private sector development or increasing tax revenues in the territory of these municipalities.

Financial assistance to municipalities in North Kosovo has not contributed to a wider social dialogue on issues of importance for the development of local communities, as well as other important issues such as strengthening democracy and accountability of local governments. The realization of the projects was mostly coordinated by mayors with their professional services, providing very little information to the pub-

⁸ Budget of the Kosovo Government, EU financial assistance and North Kosovo Development Fund

⁹ Besides that, in the investments of the Government of Kosovo, funds were distributed not by the quality of projects, but demographic criteria (population), which is certainly not a criterion that would lead to long-term impact.

¹⁰ For example, municipalities of Leposavic and Zubin Potok have had the projects approved for construction of swimming pools even though such projects have no prospects to be sustainable from regular revenues of these municipalities.

lic about how the projects were selected, from which source they were financed or the status of projects. In many cases, mayors did not inform municipal assemblies about the lists of projects proposed for financing, and especially not with the status of their implementation. No local government has communicated with the public at any stage of the project cycle, from selection and requesting of funds, implementation, and finally the achieved results. Information about the source of funding were especially hidden when it comes to projects whose implementation was supported by the Government of Kosovo, justifying this with political motives and the unpopularity of the Government of Kosovo among the citizens of North Kosovo.

Representatives of local governments did not use the realization of these projects to further explain to their citizens the political and social changes that have occurred in North Kosovo after the signing of the Brussels Agreement, especially after the local elections in North Kosovo. Although in their public appearances, mayors and other prominent representatives of local governments emphasize the importance of individual projects financed in their municipalities, they mostly omit referring to the integration processes in Kosovo's political and legal system, which keeps the public image of split reality in respect to the system of functioning of local governments.¹¹

Once again we return to the question: Do we live better? It is an indisputable fact that the investments in the North Kosovo have improved (or will improve) the quality of life in terms of communal, social and sports infrastructure. On the other hand, the results of recent surveys on the attitudes of the citizens of North Kosovo conducted by NGOs and the media indicate that the inhabitants of the four municipalities have a rather negative perception of the Brussels Agreement,¹² quality of life and economic perspective, where pessimism is especially strong among young people.¹³ These studies show that regardless of the amount of investment and number of projects, people are still worried about the transition process and political uncertainty resulting from the lack of transparency and sincerity of the actors involved in the political life not only in the municipalities in North Kosovo, but also in Pristina and Belgrade. Therefore, we can say that without political stability, accountable and transparent local government with reinforced administrative capacity and a clear perspective for economic development, all the money that has been invested in previous years (and the money that will be invested in the following years) will not have a long-term positive impact on the lives of people in the four observed municipalities in North Kosovo.

¹¹ The best example is illustrated by discussions on TV debates with the representatives of local self-governments about issuing of building permits for structures financed by the observed projects, where different answers could be heard, from the one where municipalities do not issue building permits to those that they are issued in accordance with the Law on Planning and Construction of the Republic of Serbia. TV debates were planned by the project for the development of this study, and they are publicly available at Youtube channel of RTV Mir from Leposavic.

¹² In a TV show "Serbs from North Kosovo about the Brussels Agreement" broadcasted in late August 2016 on TV Mreza, several researches were presented about the views of people from North Kosovo conducted by the media and NGOs, which altogether emphasize the lack of trust in the Brussels Agreement among the citizens (<http://bit.ly/2dkVVqo>)

¹³ According to the research "Asking Youth" conducted in March 2016 by the NGO Sinergija from Mitrovica North, 81% of respondents in the age group 15-30 want to leave North Kosovo (<http://bit.ly/2dbpANI>, page 13)

Recommendations:**To North Kosovo municipalities:**

- **Prepare long-term strategic development plans with action plans, with the focus on using potentials and opportunities for economic development, private sector development and job creation.** These strategic and action plans should be developed in consultations with the representatives of the private sector, NGOs and professional community;
- **Prepare long-term plans for development of capital infrastructural projects, with action plans.** For all capital projects, it is necessary to prepare the cost-effect analysis, feasibility study and design/technical documentation;
- **Strengthen mechanisms for bigger responsibility of officials from local self-governments in project-related jobs;**
- **Organise work of departments and develop capacities of local governments for project development and implementation.** In that sense, it is necessary to establish a separate municipal service within the mayor's office to deal with all project-related issues.
- **Improve the transparency of municipal services and introduce regular communication with citizens.** First, each municipality should develop a website where they would inform citizens about their work, and later introduce a practice of regular meetings with citizens, to discuss different issues regarding local community development;
- **Executive officials at municipalities should refrain from sending political messages which could lead to political, institutional and safety-related instability.** It is also necessary to work on strengthening safety, spreading a positive image about the municipalities in North Kosovo and attracting foreign investments.

To the Government of Kosovo:

- Introduce multiannual programme budgeting in order to create conditions for implementation of municipal projects in several budget cycles;
- Increase transparency and availability of public data about projects financed from the budget of the Government of Kosovo;
- Make investments in North Kosovo municipalities predictable, with budgets specified for at least three consecutive years;
- Increase presence in North Kosovo, especially in communication with the citizens.

To the European Union:

- **Strengthen the presence in North Kosovo, especially in public diplomacy and direct communication with the citizens.** It is especially important to have a more intensive communication with the citizens regarding the role of the European Union in the Brussels Agreement and the effects of financial assistance to North Kosovo municipalities. With that regard, it is also necessary to conduct an independent evaluation of effects produced by the projects supported within the Grant Schemes for North Kosovo, with results that will be used in public diplomacy;
- **Develop and support a regional project for capacity building of municipal administration in North Kosovo;**
- **Reform the work of the Association of Regional Development Agencies North, strengthen and support participation of North Kosovo municipalities in ARDA's work and support the development of the new Regional Strategy for Development of Municipalities in Region North;**
- **Conduct a safety evaluation of the situation in North Kosovo and work on removing the limitation of movement for the EU and EULEX staff.**

ANNEXES

Annex 1: LIST OF INTERVIEWED PEOPLE

Name	Position	Place
Marija Nedeljkovic	EU Special Representative	Mitrovica North
Zarko Kovacevic	Senior Project Manager at ARDA North	Mitrovica North
Zoran Todoc	Mayor of Leposavic	Leposavic
Zoran Mojsilovic	Advisor to the Minister of Local Self-Government	Mitrovica North
Christof Stock	EU Head of Operations	Pristina
Danijela Marjanovic	Member of the Development Fund's Managing Board	Mitrovica North
Ljubisa Mijacic	Advisor to the Mayor of Zubin Potok	Zubin Potok
Milos Vukadinovic	Advisor to the Mayor of Leposavic	Mitrovica North
Besnik Osmani	Deputy Minister of Local Self-Government	Pristina
Jelena Djokic	Advisor to the Mayor of Zvecan	Mitrovica North
Natasa Elezovic	Advisor to the Mayor of Mitrovica North	Mitrovica North
Dragan Pesakovic	Civil engineer at the Department of Infrastructure in the Municipality of Leposavic	Leposavic
Rados Mihajlovic	Member of the Municipal Assembly of Leposavic	Leposavic
Besim Kamberaj	Head of the Department for Cooperation and Regional Development	Pristina
Jelena Milenkovic	Administrative Office Mitrovica North	Mitrovica North

Annex 2: INFOGRAFICS

EU GRANT SCHEMES TO NORTH KOSOVO



NUMBER OF PROJECTS BY MUNICIPALITY



SECTORS WITH THE HIGHEST SHARE BY MUNICIPALITY

ZUBIN POTOK

AGRICULTURE 83,4%

LEPOSAVIC

AGRICULTURE 82,7%

MITROVICA NORTH

ECONOMIC DEVELOPMENT 47,4%

ZVECAN

AGRICULTURE 50%

Project financed by:

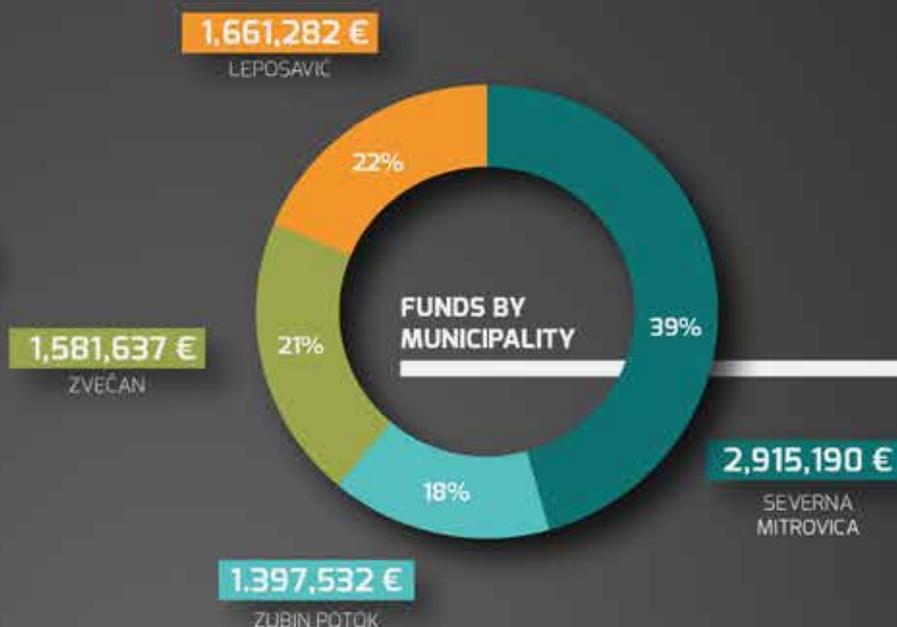
Implemented by:



NORTH KOSOVO DEVELOPMENT FUND

MORE THAN 9.4 MILLION EUR COLLECTED

22 PROJECTS APPROVED WITH THE VALUE OF AROUND 7.5 MILLION EUR



PROJECTS BY SECTOR



NUMBER OF PROJECTS BY MUNICIPALITY AND THEIR SHARE BY SECTOR

ZVEČAN
7 PROJECTS



SEVERNA MITROVICA
5 PROJECTS



LEPOSAVIĆ
6 PROJECTS



ZUBIN POTOK
4 PROJECTS



Project funded by:



Implemented by:



THE GOVERNMENT OF KOSOVO'S FUNDS FOR CAPITAL PROJECTS IN LOCAL SELF-GOVERNMENTS IN THE NORTH KOSOVO FOR 2015

GOVERNMENT OF KOSOVO

15,170,000 €

NUMBER OF PROJECTS BY MINISTRY

MINISTRY	NUMBER OF PROJECTS	REQUESTED FUNDS
MINISTRY OF INFRASTRUCTURE	20	3,651,000 €
MINISTRY OF HEALTH	6	999,995 €
MINISTRY OF CULTURE, YOUTH AND SPORTS	8	1,270,000 €
MINISTRY OF EDUCATION, SCIENCE AND TECHNOLOGY	21	2,000,000 €
MINISTRY OF LABOR AND SOCIAL CARE	7	1,250,000 €
MINISTRY OF ENVIRONMENT AND URBAN PLANNING	17	1,898,000 €
MINISTRY OF COMMUNITY AND RETURN	30	4,251,000 €
MINISTRY OF ADMINISTRATION AND LOCAL SELF-GOVERNMENT	39	983,815 €

4,858,955 €

LEPOSAVIĆ



4,099,800 €

SEVERNA MITROVICA

3,097,610 €

ZUBIN POTOK

3,997,445 €

ZVEČAN

21.3%

LEPOSAVIĆ



47.8%

SEVERNA MITROVICA

100%

ZUBIN POTOK

48.6%

ZVEČAN

FUNDS SPENT

SECTORS WITH THE HIGHEST SHARE

TRANSPORTATION 4,277,855 €

SOCIAL CARE 2,560,000 €

EDUCATION 2,194,870 €

YOUTH, SPORT AND RECREATION 1,770,610 €

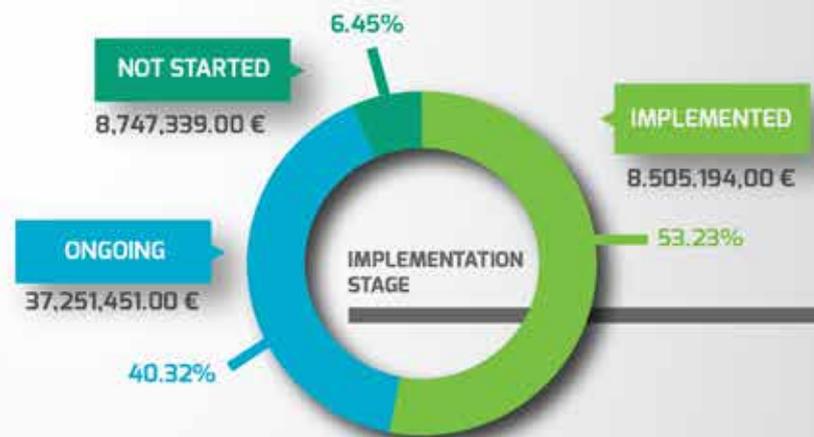


Project financed by:

implemented by:



EU FINANCIAL ASSISTANCE TO NORTH KOSOVO 2010-2015



NUMBER OF PROJECTS BY MUNICIPALITY



7 PROJECTS FOR ALL FOUR MUNICIPALITIES

1 INTER-MUNICIPAL PROJECTS

Project financed by:



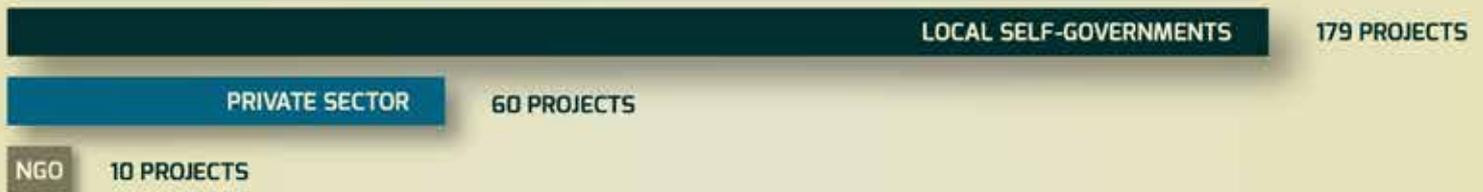
Implementation:



FINANCIAL ASSISTANCE TO NORTH KOSOVO AFTER THE BRUSSELS AGREEMENT



FUNDS RECIPIENTS



PROJECTS BY SECTORS



VALUE OF IMPLEMENTED PROJECTS BY MUNICIPALITY



Project financed by:

Implementation:



Annex 3: LIST OF PROJECTS

No.	Source of funds	Beneficiary	Project name	Municipality	Category	Project value (EUR)
1	Ministry of Infrastructure	Municipality of Mitrovica North	Road reconstruction and rehabilitation	Mitrovica North	Infrastructure	330,000.00
2	Ministry of Infrastructure	Municipality of Mitrovica North	Public lighting reconstruction and rehabilitation	Mitrovica North	Infrastructure	170,000.00
3	Ministry of Infrastructure	Municipality of Mitrovica North	Development, supervision and technical approval of projects	Mitrovica North	Infrastructure	100,000.00
4	Ministry of Infrastructure	Municipality of Leposavic	Asphalt paving of non-categorised roads in villages in the Municipality of Leposavic	Leposavic	Infrastructure	668,805.00
5	Ministry of Infrastructure	Municipality of Leposavic	Reconstruction and asphalt paving in urban settlements of the Municipality of Leposavic	Leposavic	Infrastructure	325,195.00
6	Ministry of Infrastructure	Municipality of Leposavic	Construction of the local road to village Granicane	Leposavic	Infrastructure	50,000.00
7	Ministry of Infrastructure	Municipality of Leposavic	Repair of the existing asphalt road Belo Brdo-Lesak	Leposavic	Infrastructure	50,000.00
8	Ministry of Infrastructure	Municipality of Leposavic	Construction of access road to the cemetery in the village Koporice	Leposavic	Infrastructure	7,000.00
9	Ministry of Infrastructure	Municipality of Zubin Potok	Construction of non-categorised streets in Zubin Potok	Zubin Potok	Infrastructure	180,000.00
10	Ministry of Infrastructure	Municipality of Zubin Potok	Construction of pavement from Ugljare to Zubin Potok	Zubin Potok	Infrastructure	120,000.00
11	Ministry of Infrastructure	Municipality of Zubin Potok	Construction of streets in Zupce	Zubin Potok	Infrastructure	150,000.00
12	Ministry of Infrastructure	Municipality of Zubin Potok	Construction and reconstruction of streets in Velji Breg	Zubin Potok	Infrastructure	100,000.00
13	Ministry of Infrastructure	Municipality of Zubin Potok	Construction of public lighting in Zubin Potok	Zubin Potok	Infrastructure	220,000.00
14	Ministry of Infrastructure	Municipality of Zubin Potok	Construction of public lighting in Zupce	Zubin Potok	Infrastructure	130,000.00
15	Ministry of Infrastructure	Municipality of Zubin Potok	Reconstruction of crossroads	Zubin Potok	Infrastructure	150,000.00
16	Ministry of Infrastructure	Municipality of Zubin Potok	Construction of Jesanska Street and lighting in Zubin Potok	Zubin Potok	Infrastructure	200,000.00
17	Ministry of Infrastructure	Municipality of Zubin Potok	Construction and reconstruction of streets and lighting in Velji Breg	Zubin Potok	Infrastructure	150,000.00
18	Ministry of Infrastructure	Municipality of Zubin Potok	Paving and construction of the road in Gazivode	Zubin Potok	Infrastructure	100,000.00
19	Ministry of Infrastructure	Municipality of Zubin Potok	Regulating the entry crossroads in Zubin Potok with the pedestrian path	Zubin Potok	Infrastructure	100,000.00
20	Ministry of Infrastructure	Municipality of Zvecan	Construction of the bridge Valac-Srbovac with the access road	Zvecan	Infrastructure	350,000.00
21	Ministry of Health	Municipality of Zvecan	Reconstruction of the Health Centre in Zvecan	Zvecan	Infrastructure	60,000.00

22	Ministry of Health	Municipality of Zvečan	Purchase of medical devices for the Health Centre Zvečan in Zvečan	Zvečan	Procurement of equipment	60,000.00
23	Ministry of Health	Municipality of Leposavic	Heating installation in the clinic in Socanica	Leposavic	Infrastructure	9,995.00
24	Ministry of Health	Municipality of Leposavic	Reconstruction of the old Health Centre in Leposavic	Leposavic	Infrastructure	190,000.00
25	Ministry of Health	Municipality of Zubin Potok	Purchase of furniture and work equipment for the Health Centre in Zubin Potok	Zubin Potok	Procurement of equipment	80,000.00
26	Ministry of Health	Municipality of Mitrovica North	Purchase of operation instruments for health institutions	Mitrovica North	Procurement of equipment	600,000.00
27	Ministry of Culture, Youth and Sports	Municipality of Zvečan	Construction of a children's playground in the centre of Zvečan	Zvečan	Infrastructure	30,000.00
28	Ministry of Culture, Youth and Sports	Municipality of Leposavic	Equipping the workshop for manufacturing of folk costumes for the Cultural Club "Kopaonik"	Leposavic	Procurement of equipment	30,000.00
29	Ministry of Culture, Youth and Sports	Municipality of Leposavic	Construction of the city swimming pool in Leposavic	Leposavic	Infrastructure	850,000.00
30	Ministry of Culture, Youth and Sports	Municipality of Zubin Potok	Construction of an athletic track	Zubin Potok	Infrastructure	50,000.00
31	Ministry of Culture, Youth and Sports	Municipality of Zubin Potok	Construction of rafting track on Ibar River	Zubin Potok	Infrastructure	30,000.00
32	Ministry of Culture, Youth and Sports	Municipality of Mitrovica North	Purchase of sports equipment for schools	Mitrovica North	Procurement of equipment	30,000.00
33	Ministry of Culture, Youth and Sports		Purchase of electronic scoreboards for schools' gyms		Procurement of equipment	100,000.00
34	Ministry of Culture, Youth and Sports		Purchase of gymnastics equipment for schools' gyms		Procurement of equipment	150,000.00
35	Ministry of Education, Science and Technology	Municipality of Zubin Potok	Construction of a research station for scientific researchers in educational institutions	Zubin Potok	Infrastructure	80,000.00
36	Ministry of Education, Science and Technology	Municipality of Zubin Potok	Roof reconstruction in the school Petar Kocic, damaged due to wind	Zubin Potok	Infrastructure	70,000.00
37	Ministry of Education, Science and Technology	Municipality of Leposavic	Reconstruction of primary schools in the municipality of Leposavic	Leposavic	Infrastructure	200,000.00
38	Ministry of Education, Science and Technology	Municipality of Leposavic	Facade construction in the high school Nikola Tesla	Leposavic	Infrastructure	64,000.00
39	Ministry of Education, Science and Technology	Municipality of Leposavic	Reconstruction of an outdoor playing ground for primary and secondary technical school in Leposavic	Leposavic	Infrastructure	18,122.00
40	Ministry of Education, Science and Technology	Municipality of Leposavic	Equipment for primary school "Kadri Bistrica "	Leposavic	Infrastructure	9,995.00
41	Ministry of Education, Science and Technology	Municipality of Leposavic	Construction of lighting in the park and square in front of the primary school in Leposavic	Leposavic	Infrastructure	9,883.00
42	Ministry of Education, Science and Technology	Municipality of Leposavic	Replacement of doors and windows in the primary school in Leposavic	Leposavic	Infrastructure	90,000.00
43	Ministry of Education, Science and Technology	Municipality of Leposavic	Construction of the children's playground in the kindergarten "Naša Radost" in Leposavic	Leposavic	Infrastructure	50,000.00

44	Ministry of Education, Science and Technology	Municipality of Leposavic	Equipment for the school in Lesak	Leposavic	Procurement of equipment	36,000.00
45	Ministry of Education, Science and Technology	Municipality of Leposavic	Equipment for the school in Socanica	Leposavic	Procurement of equipment	17,000.00
46	Ministry of Education, Science and Technology	Municipality of Leposavic	Construction of the sewage system in the village Beluce	Leposavic	Infrastructure	5,000.00
47	Ministry of Education, Science and Technology	Municipality of Zvecan	Adaptation and renovation of the primary school "Vuk Karadzic"	Zvecan	Infrastructure	50,000.00
48	Ministry of Education, Science and Technology	Municipality of Zvecan	Roof reconstruction in the primary school "Sveti Sava" in Zerovnica	Zvecan	Infrastructure	25,000.00
49	Ministry of Education, Science and Technology	Municipality of Zvecan	Rehabilitation of toilets in the primary school "Banovic Strahinja" in Banjska for regulation of underground water – construction of drainage around the structure	Zvecan	Infrastructure	50,000.00
50	Ministry of Education, Science and Technology	Municipality of Zvecan	Construction of the entrance in teh secondary technical school in Zvecan	Zvecan	Infrastructure	40,000.00
51	Ministry of Education, Science and Technology	Municipality of Zvecan	Purchasing vehicle for transportation of children	Zvecan	Procurement of equipment	60,000.00
52	Ministry of Education, Science and Technology	Municipality of Zvecan	Equipment for schools in the territory of the municipality of Zvecan	Zvecan	Procurement of equipment	25,000.00
53	Ministry of Education, Science and Technology	Municipality of Mitrovica North	Construction and renovation of teh kindergarten	Mitrovica North	Infrastructure	200,000.00
54	Ministry of Education, Science and Technology	Municipality of Mitrovica North	Construction and renovation of school's facilities	Mitrovica North	Infrastructure	300,000.00
55	Ministry of Education, Science and Technology	Municipality of Mitrovica North	Construction and renovation of secondary schools and university buildings	Mitrovica North	Infrastructure	600,000.00
56	Ministry of Labour and Social Welfare	Municipality of Zvecan	Public works on cleaning of Zvecan	Zvecan	Infrastructure	50,000.00
57	Ministry of Labour and Social Welfare	Municipality of Zvecan	Support for business start-up and expansion	Zvecan	Subsidies	100,000.00
58	Ministry of Labour and Social Welfare	Municipality of Zvecan	Construction of 10 houses for social housing	Zvecan	Infrastructure	250,000.00
59	Ministry of Labour and Social Welfare	Municipality of Zvecan	Support to socially vulnerable individuals	Zvecan	Subsidies	100,000.00
60	Ministry of Labour and Social Welfare	Municipality of Zubin Potok	Construction of 10 houses for social housing	Zubin Potok	Infrastructure	250,000.00
61	Ministry of Labour and Social Welfare	Municipality of Leposavic	Construction of 10 houses for socially vulnerable individuals in the municipality of Leposavic	Leposavic	Infrastructure	250,000.00
62	Ministry of Labour and Social Welfare	Municipality of Mitrovica North	Construction and renovation of housing for socially vulnerable people	Mitrovica North	Infrastructure	250,000.00
63	Ministry of Environment and Spatial Planning	Municipality of Leposavic	Cleaning of the Ibar River	Leposavic	Infrastructure	77,195.00
64	Ministry of Environment and Spatial Planning	Municipality of Leposavic	Management of green surfaces	Leposavic	Infrastructure	30,000.00
65	Ministry of Environment and Spatial Planning	Municipality of Leposavic	Construction of a waste water collector	Leposavic	Infrastructure	20,000.00

66	Ministry of Environment and Spatial Planning	Municipality of Leposavic	Purchase of the garbage truck	Leposavic	Procurement of equipment	122,805.00
67	Ministry of Environment and Spatial Planning	Municipality of Leposavic	Placement of an external facade on the building in 24. Novembar Street	Leposavic	Infrastructure	49,000.00
68	Ministry of Environment and Spatial Planning	Municipality of Leposavic	Placement of an external facade	Leposavic	Infrastructure	49,000.00
69	Ministry of Environment and Spatial Planning	Municipality of Zvečan	Construction of the main collector to set the conditions for construction of the waste water treatment system	Zvečan	Infrastructure	150,000.00
70	Ministry of Environment and Spatial Planning	Municipality of Zvečan	Purchase of bus stations	Zvečan	Infrastructure	50,000.00
71	Ministry of Environment and Spatial Planning	Municipality of Zvečan	Purchase of equipment and machinery for the municipality of Zvečan	Zvečan	Procurement of equipment	50,000.00
72	Ministry of Environment and Spatial Planning	Municipality of Zubin Potok	Cleaning of the Gazivode Lake, the Ibar riverbed and removal of illegal landfills in Zubin Potok	Zubin Potok	Infrastructure	80,000.00
73	Ministry of Environment and Spatial Planning	Municipality of Zubin Potok	Improvement of waste collection and disposal system	Zubin Potok	Infrastructure	170,000.00
74	Ministry of Environment and Spatial Planning	Municipality of Mitrovica North	Purchase of a garbage truck	Mitrovica North	Procurement of equipment	200,000.00
75	Ministry of Environment and Spatial Planning	Municipality of Mitrovica North	Purchase of garbage containers	Mitrovica North	Procurement of equipment	50,000.00
76	Ministry of Environment and Spatial Planning	Municipality of Mitrovica North	Reconstruction and repair of the sewage and water supply system	Mitrovica North	Infrastructure	120,000.00
77	Ministry of Environment and Spatial Planning	Municipality of Mitrovica North	Urgent interventions, construction and renovation of public structures and other individual facilities	Mitrovica North	Infrastructure	180,000.00
78	Ministry of Environment and Spatial Planning	Municipality of Mitrovica North	Reconstruction and revitalisation of facades, roofs, entrances and ground floors of residential buildings	Mitrovica North	Infrastructure	450,000.00
79	Ministry of Environment and Spatial Planning	Municipality of Mitrovica North	Regulation of the Ibar riverbed and bank regulation	Mitrovica North	Infrastructure	50,000.00
80	Ministry of Communities and Return	Municipality of Zvečan	Construction of road infrastructure in Mali Zvečan	Zvečan	Infrastructure	300,000.00
81	Ministry of Communities and Return	Municipality of Zvečan	Construction of street lighting in Zvečan municipality	Zvečan	Infrastructure	100,000.00
82	Ministry of Communities and Return	Municipality of Zvečan	Reconstruction of 20 houses for socially vulnerable families	Zvečan	Infrastructure	110,000.00
83	Ministry of Communities and Return	Municipality of Zvečan	Construction of 20 houses for internally displaced persons from social categories	Zvečan	Infrastructure	390,000.00
84	Ministry of Communities and Return	Municipality of Zvečan	Arrangement of the city cemetery in Korilje	Zvečan	Infrastructure	215,000.00
85	Ministry of Communities and Return	Municipality of Zvečan	Construction of 2 buildings for social housing	Zvečan	Infrastructure	400,000.00
86	Ministry of Communities and Return	Municipality of Zvečan	Construction of the parish hall in Zerovnica	Zvečan	Infrastructure	35,000.00
87	Ministry of Communities and Return	Municipality of Zvečan	Preparation of land and construction of a youth centre	Zvečan	Infrastructure	400,000.00

88	Ministry of Communities and Return	Municipality of Zvečan	Construction of a cemetery in Korilje	Zvečan	Infrastructure	250,000.00
89	Ministry of Communities and Return	Municipality of Zubin Potok	Construction of 16 houses for internally displaced persons	Zubin Potok	Infrastructure	390,000.00
90	Ministry of Communities and Return	Municipality of Leposavic	Construction of the 2nd phase of road to villages Kosutovo, Bistrica and Ceranje	Leposavic	Infrastructure	500,000.00
91	Ministry of Communities and Return	Municipality of Leposavic	Construction of a playground and a game room for children in the village Rvatska	Leposavic	Infrastructure	15,000.00
92	Ministry of Communities and Return	Municipality of Leposavic	Arrangement and adaptation of facilities in the cemetery in the village Kostunica	Leposavic	Infrastructure	5,000.00
93	Ministry of Communities and Return	Municipality of Leposavic	Construction of a purchasing station for agricultural and forest products in the municipality of Leposavic	Leposavic	Infrastructure	250,000.00
94	Ministry of Communities and Return	Municipality of Leposavic	Construction of a game room for children and youth in Lesak	Leposavic	Infrastructure	50,000.00
95	Ministry of Communities and Return	Municipality of Leposavic	Construction of facilities in the new cemetery in Socanica with the additional equipment	Leposavic	Infrastructure	40,000.00
96	Ministry of Communities and Return	Municipality of Leposavic	Construction of a street lighting for villages: Josanica and Popovice	Leposavic	Infrastructure	50,000.00
97	Ministry of Communities and Return	Municipality of Leposavic	Construction of a building for cultural events and space for offices in the village Rvatska	Leposavic	Infrastructure	30,000.00
98	Ministry of Communities and Return	Municipality of Leposavic	Construction of a room in the cemetery in village Koporice	Leposavic	Infrastructure	22,000.00
99	Ministry of Communities and Return	Municipality of Leposavic	Construction of a playground in Dositaja Obradovica Street in Leposavic	Leposavic	Infrastructure	16,000.00
100	Ministry of Communities and Return	Municipality of Leposavic	Reconstruction of macadam roads and cemetery in Kosutovo, Bistrica, Ceranja and villages in the community of Vracevo	Leposavic	Infrastructure	68,000.00
101	Ministry of Communities and Return	Municipality of Leposavic	Construction of a building for the community Šaljska Bistrica and the clinic	Leposavic	Infrastructure	120,000.00
102	Ministry of Communities and Return	Municipality of Leposavic	Construction of street lighting in the village Postenje	Leposavic	Infrastructure	5,195.00
103	Ministry of Communities and Return	Municipality of Leposavic	Construction of the sports centre in "Trepchino naselje" in Leposavic	Leposavic	Infrastructure	30,000.00
104	Ministry of Communities and Return	Municipality of Leposavic	Construction of sewage system in the village Tvrdjen	Leposavic	Infrastructure	20,000.00
105	Ministry of Communities and Return	Municipality of Leposavic	Paving of roads to the new church and cemetery in the village Josanica	Leposavic	Infrastructure	50,000.00
106	Ministry of Communities and Return	Municipality of Leposavic	Construction of a multifunctional facility for the village Gornja Socanica	Leposavic	Infrastructure	50,000.00
107	Ministry of Communities and Return	Municipality of Leposavic	Construction of street lighting in Leposavic, Lesak and Socanica	Leposavic	Infrastructure	120,000.00
108	Ministry of Communities and Return	Municipality of Leposavic	Reconstruction and construction of local non-categorised roads in the municipality of Leposavic	Leposavic	Infrastructure	49,805.00

109	Ministry of Communities and Return	Municipality of Mitrovica North	Reconstruction of residential buildings for vulnerable displaced families	Mitrovica North	Infrastructure	170,000.00
110	Ministry of Administration and Local Self-Government	Municipality of Mitrovica North	Paving of Ibarska Street 3	Mitrovica North	Infrastructure	10,000.00
111	Ministry of Administration and Local Self-Government	Municipality of Mitrovica North	Purchase and installation of elevators in residential buildings	Mitrovica North	Infrastructure	35,000.00
112	Ministry of Administration and Local Self-Government	Municipality of Mitrovica North	Replacement of horizontal and vertical gutters on buildings in Knjaza Miloša Street 26	Mitrovica North	Infrastructure	9,900.00
113	Ministry of Administration and Local Self-Government	Municipality of Mitrovica North	Renovation of a cultural centre for exhibitions	Mitrovica North	Infrastructure	9,900.00
114	Ministry of Administration and Local Self-Government	Municipality of Mitrovica North	Renovation of entrances no. 19 and 21 in Tanaska Rajčica Street	Mitrovica North	Infrastructure	15,000.00
115	Ministry of Administration and Local Self-Government	Municipality of Mitrovica North	Repair and replacement of damaged street lighting in a part of the road Mitrovica North - Zvečan	Mitrovica North	Infrastructure	20,000.00
116	Ministry of Administration and Local Self-Government	Municipality of Mitrovica North	Reconstruction and rehabilitation of facades in a multi-ethnic settlement "Tri solitera"	Mitrovica North	Infrastructure	200,000.00
117	Ministry of Administration and Local Self-Government	Municipality of Leposavic	Paving the road in village Kutnje with the installation of public lighting	Leposavic	Infrastructure	50,000.00
118	Ministry of Administration and Local Self-Government	Municipality of Leposavic	Construction of street lighting in village Beluće	Leposavic	Infrastructure	20,000.00
119	Ministry of Administration and Local Self-Government	Municipality of Leposavic	Purchase of equipment for sewage and water supply system in the kindergarten in village Lesak	Leposavic	Infrastructure	8,980.00
120	Ministry of Administration and Local Self-Government	Municipality of Leposavic	Purchase of a power substation for the kindergarten in Lesak	Leposavic	Procurement of equipment	9,980.00
121	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Construction of a youth centre and small sport fields	Zubin Potok	Infrastructure	120,000.00
122	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Construction of a ZTS - (MBTS) 10/04 for installation to the power supply network of the Health Centre	Zubin Potok	Infrastructure	30,000.00
123	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Reconstruction of a large hall for organisation of multimedia programmes in the Cultural Centre	Zubin Potok	Procurement of equipment	10,000.00
124	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Construction of a parking lot for the sports hall and a beach volleyball court	Zubin Potok	Infrastructure	10,000.00
125	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Construction of a land irrigation system for the soccer field	Zubin Potok	Infrastructure	10,000.00
126	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Construction of a support wall and reconstruction of public lighting in Donji Jasenovik	Zubin Potok	Infrastructure	10,000.00

127	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Construction of small sports fields, reconstruction of public lighting in the settlement Gazivode	Zubin Potok	Infrastructure	10,000.00
128	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Rehabilitation of the local road in the village Lucka Reka	Zubin Potok	Infrastructure	9,900.00
129	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Rehabilitation of roads in villages Trnovac, Kaludra, Dren and Crepulja	Zubin Potok	Infrastructure	9,950.00
130	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Renovation of floors and walls in the Centre for Recreational Sports Facilities	Zubin Potok	Infrastructure	9,650.00
131	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Renovation of toilets and electric boiler in the recreational sports centre	Zubin Potok	Infrastructure	9,960.00
132	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Construction of a concrete pillar power substation TS(BSTS) 10/04KV,160KVA	Zubin Potok	Infrastructure	9,800.00
133	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Construction of a boiler room for the pre-school institutions "Naše Detje"	Zubin Potok	Infrastructure	9,890.00
134	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Renovation of toilets in the city hall in Zubin Potok	Zubin Potok	Infrastructure	9,960.00
135	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Construction of three bus stations	Zubin Potok	Infrastructure	9,200.00
136	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Reconstruction of the pump station and construction of a dam for drinking water in Zubin Potok	Zubin Potok	Infrastructure	9,800.00
137	Ministry of Administration and Local Self-Government	Municipality of Zubin Potok	Renovation of the sewage system in Velji Breg	Zubin Potok	Infrastructure	9,500.00
138	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Construction of the local road in Veliko Rudare, village Virijeveci, and installation of street lighting	Zvečan	Infrastructure	50,000.00
139	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Construction of the local road in Josavik	Zvečan	Infrastructure	30,000.00
140	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Construction of the local road in Žitkovac	Zvečan	Infrastructure	50,000.00
141	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Purchase of equipment and machinery for fire fighting service	Zvečan	Procurement of equipment	70,000.00
142	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Purchase of office furniture for administration of the municipality of Zvečan	Zvečan	Procurement of equipment	9,400.00
143	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Purchase and installation of a spare pump for water supply of Zvečan	Zvečan	Procurement of equipment	9,870.00
144	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Purchase and installation of aluminum doors and windows in business premises of the pharmacy in Zvečan	Zvečan	Infrastructure	9,580.00

145	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Placement of facade on the eastern side of the collective residential building Pr+3 in Kralja Milutina Street	Zvečan	Infrastructure	9,525.00
146	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Replacement of damaged external doors and windows in the municipal building	Zvečan	Infrastructure	9,960.00
147	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Rehabilitation of the landslide near the residential building in Obiliceva Street	Zvečan	Infrastructure	39,220.00
148	Ministry of Administration and Local Self-Government	Municipality of Zvečan	Construction of a public toilet in the protected zone of the Zvečan fortress	Zvečan	Infrastructure	9,890.00
149	Development Fund	Municipality of Mitrovica North	Expropriation for the construction of Mitrovica North Municipal building	Mitrovica North	Infrastructure	604,000.00
150	Development Fund	Municipality of Mitrovica North	Constructing a building for a fire-fighter brigade	Mitrovica North	Infrastructure	603,900.00
151	Development Fund	Municipality of Mitrovica North	Support to Small and Medium Enterprises (SMEs)	Mitrovica North	Economic development	399,490.00
152	Development Fund	Municipality of Mitrovica North	Construction of a Sports Hall in North Mitrovica	Mitrovica North	Infrastructure	907,900.00
153	Development Fund	Municipality of Mitrovica North	Institute for cultural heritage/Regional institute for Culture	Mitrovica North	Infrastructure	399,900.00
154	Development Fund	Municipality of Zvečan	Land expropriation for the Zvečan access road to Landfill	Zvečan	Infrastructure	350,000.00
155	Development Fund	Municipality of Zvečan	Supporting CSOs (Civil Society Organisation) through sports and cultural activities	Zvečan	NGOs	79,648.00
156	Development Fund	Municipality of Zvečan	Support to Small and Medium Enterprises (SMEs)	Zvečan	Economic development	206,500.00
157	Development Fund	Municipality of Zvečan	Supporting small farms and developing sustainable agricultural production	Zvečan	Agriculture	203,700.00
158	Development Fund	Municipality of Zvečan	Construction of Youth Centre and Land expropriation	Zvečan	Infrastructure	355,600.00
159	Development Fund	Municipality of Zvečan	Cleaning of the illegal industrial landfill "Gate"	Zvečan	Infrastructure	97,000.00
160	Development Fund	Municipality of Zvečan	Urban Development of the New Resident Area Korilje	Zvečan	Infrastructure	289,189.00
161	Development Fund	Municipality of Leposavic	Support to start up business SMEs and agricultural development	Leposavic	Economic development	544,985.00
162	Development Fund	Municipality of Leposavic	Construction and rehabilitation of facilities for cultural and sports purposes	Leposavic	Infrastructure	220,497.00
163	Development Fund	Municipality of Leposavic	Construction and repairing of uncategorized local roads	Leposavic	Infrastructure	280,897.00
164	Development Fund	Municipality of Leposavic	Construction and repairing of uncategorized local roads	Leposavic	Infrastructure	414,650.00
165	Development Fund	Municipality of Leposavic	Equipping Kindergarten - additional equipment	Leposavic	Procurement of equipment	60,253.20

166	Development Fund	Municipality of Leposavic	Equipping Kindergarten		Leposavic	Procurement of equipment	140,000.00
167	Development Fund	Municipality of Zubin Potok	Swimming pool construction		Zubin Potok	Infrastructure	439,695.00
168	Development Fund	Municipality of Zubin Potok	Municipal Economic Development		Zubin Potok	Economic development	409,000.00
169	Development Fund	Municipality of Zubin Potok	Athletic arena construction		Zubin Potok	Infrastructure	122,604.00
170	Development Fund	Municipality of Zubin Potok	Local road network rehabilitation		Zubin Potok	Infrastructure	426,233.00
171	EU Office in Kosovo	Novica Vlaskovic and Radoš Vlaskovic	Production of organic honey and muffins for the supplemental feeding of bee colonies		Zvecan	Agriculture	29,419.00
172	EU Office in Kosovo	Milan Vulovic	Construction of farm		Leposavic	Agriculture	27,000.00
173	EU Office in Kosovo	Ljubisa Milosavljevic	Beekeeping and bee products in Leposavic		Leposavic	Agriculture	26,288.00
174	EU Office in Kosovo	Ljubisa Stefanovic	Support of Young Farmers and Semi-Subsistence Farms		Leposavic	Agriculture	29,380.00
175	EU Office in Kosovo	Zivojin Marjanovic	Borcani Village Rural Development Trought the Production of Organic Food – Agricultural House Hold "Ekom"		Zvecan	Agriculture	29,870.00
176	EU Office in Kosovo	Ljubisa Radonjic	The promotion and achievement of a higher standard in a cattle breeding production		Leposavic	Agriculture	29,900.00
177	EU Office in Kosovo	Radosav Lazarevic	Pig Farm		Zvecan	Agriculture	20,000.00
178	EU Office in Kosovo	Nebojsa Gvozdic	Aronia production and refrigerating unit support for the Zvecan Municipality		Zvecan	Agriculture	28,000.00
179	EU Office in Kosovo	Radoica Trboljevac	Production of buckwheat and production of buckwheat honey		Leposavic	Agriculture	27,740.00
180	EU Office in Kosovo	Peppermint International	Essential oils and plant extracts industrial production		Mitrovica North	Agriculture	250,000.00
181	EU Office in Kosovo	P.G.P 'Kolasin'	Automatic production line for small integral pastry production		Zubin Potok	Agriculture	242,900.00
182	EU Office in Kosovo	Friends of Youth	Start up Business for All		Mitrovica North	Economic development	207,894.11
183	EU Office in Kosovo	Municipality of Zvecan and Municipality of Leposavic and Centre for Development of Local Communities Mitrovica North	Farmers' Cooperative Development		Zvecan/Le-posavic	Economic development	321,468.22
184	EU Office in Kosovo	Regional Environmental Center for Central and Eastern Europe - REC i Riinvest Institute	NORTH Development – Increase competitiveness and development capacities of North Kosovo by providing sub grants to businesses, improving their linkages and promoting local producers		North Kosovo	Economic development	270,000.00
185	EU Office in Kosovo	Municipality of Zvecan	Reconstruction and outhouse of the sewage system in Zvecan settlement		Zvecan	Infrastructure	396,857.04
186	EU Office in Kosovo	Municipality of Zvecan	Reconstruction and upgrading of secondary water supply system in Zvecan		Zvecan	Infrastructure	457,668.02

187	EU Office in Kosovo	Municipality of Mitrovica North	Green Mitrovica		Mitrovica North	Infrastructure	415,129.80
188	EU Office in Kosovo	Municipality of Mitrovica North	Mitrovica Health Centre		Mitrovica North	Infrastructure	384,456.73
189	EU Office in Kosovo	Municipality of Mitrovica North	Mitrovica Bus Station		Mitrovica North	Infrastructure	433,618.91
190	EU Office in Kosovo	Municipality of Leposavic	Reconstruction of Infirmary in Lesak		Leposavic	Infrastructure	462,951.37
191	EU Office in Kosovo	Municipality of Leposavic	Reconstruction of local roads and streets in Municipality of Leposavic		Leposavic	Infrastructure	484,807.49
192	EU Office in Kosovo	Municipality of Leposavic	Reconstruction of Public Square in Socanica		Leposavic	Infrastructure	421,005.08
193	EU Office in Kosovo	Marko Kompirovic	Restart sheep farm-Mosnica		Leposavic	Agriculture	38,494.80
194	EU Office in Kosovo	PP 'NAJA'	Building of the greenhouse for vegetable production with growth room		Leposavic	Agriculture	35,000.00
195	EU Office in Kosovo	Besim KURTI	Support Northern Kosovo economic development through direct investment in Goat Farming Businessarm expansion		Zubin Potok	Agriculture	49,967.66
196	EU Office in Kosovo	Dragic Vulovic	Appearance of the building for fattening pigs		Leposavic	Agriculture	49,000.00
197	EU Office in Kosovo	Bejtullah Kurti	Farm expansion		Zubin Potok	Agriculture	40,000.00
198	EU Office in Kosovo	Milomir Ilic	Sheep-farming		Leposavic	Agriculture	48,000.00
199	EU Office in Kosovo	Nevenka Damjanovic	Reconstruction of farm for breeding milking cows		Leposavic	Agriculture	45,000.00
200	EU Office in Kosovo	Samir Hasanovic	Calves Fattening Farm		Leposavic	Agriculture	47,850.00
201	EU Office in Kosovo	Sinisa Radosavljevic	The Reconstruction of Residential Houses for the Purpose of Rural Tourism		Leposavic	Agriculture	47,500.00
202	EU Office in Kosovo	Radisav Trifunovic	Beekeeping		Leposavic	Agriculture	48,698.04
203	EU Office in Kosovo	Ivan Nedeljko	Hazelnut plantation		Zvecan	Agriculture	46,896.02
204	EU Office in Kosovo	Nasuf Hajrullahu	Organic Farm Products		Leposavic	Agriculture	38,000.00
205	EU Office in Kosovo	Milan Trifunovic	The reconstruction of the farm for breeding cattle – family farm "Trifunovic"		Leposavic	Agriculture	33,254.00
206	EU Office in Kosovo	PP 'CAKO'	Organic production of eggs and chicken meat		Leposavic	Agriculture	45,905.00
207	EU Office in Kosovo	PP 'LAKI' Farma	Upgrading and renovation of a goat farm - PP "Farm Laki"		Zvecan	Agriculture	45,715.24
208	EU Office in Kosovo	Dejan Miletic	Pig farm		Zvecan	Agriculture	49,803.94
209	EU Office in Kosovo	Stanoje Premovic	Dairy Cows Farm		Zvecan	Agriculture	42,875.00

210	EU Office in Kosovo	Ramadan Kahrmani	Strengthen Agriculture in Northern Kosovo- Zubin Potok	Zubin Potok	Agriculture	49,967.66
211	EU Office in Kosovo	Muharem JAKUPI	Economic development of northern Kosovo through, strengthening agriculture	Zubin Potok	Agriculture	49,911.49
212	EU Office in Kosovo	Dobrosav Sovrljic	Purchase of agricultural machinery for improving agricultural household	Zubin Potok	Agriculture	49,800.00
213	EU Office in Kosovo	Momcilo Ralovic	Construction of a Fish Pond in the Village of Mošnica	Leposavic	Agriculture	45,000.00
214	EU Office in Kosovo	Farma 'GRADINA'	Solar processing of herbs, fruits and vegetables	Leposavic	Agriculture	50,000.00
215	EU Office in Kosovo	Nexhmedin Kahrmani	Establishment of Saffron Production in Northern Region	Zubin Potok	Agriculture	49,995.75
216	EU Office in Kosovo	Milijan Milenkovic	Fattening bulls	Leposavic	Agriculture	49,885.22
217	EU Office in Kosovo	Hisni Ferizi	Fruitful North - Agricultural Development of Northern Region	Zubin Potok	Agriculture	49,153.13
218	EU Office in Kosovo	Ljubisa Pesakovic	Honey production and honey products production	Leposavic	Agriculture	49,787.84
219	EU Office in Kosovo	Farm 'CVETKOVIC'	Commercial blackberry production	Leposavic	Agriculture	49,983.39
220	EU Office in Kosovo	Hamide Kahrmani	Small fruits and hazelnuts on riverside of North Region	Zubin Potok	Agriculture	49,995.75
221	EU Office in Kosovo	Dragan Vukasinovic	Establishment of Commercial Dairy Farm	Leposavic	Agriculture	40,050.00
222	EU Office in Kosovo	PP MILK-KOS and Momčilo Tomovic	Planting and production of strawberry, raspberries and blackberries	Mitrovica North	Agriculture	39,557.00
223	EU Office in Kosovo	U.P. Zubin Potok	Agro System ZubinPotok II –Support to fruit and vegetable processing sector in North Kosovo	Zubin Potok	Agriculture	319,800.00
224	EU Office in Kosovo	"Hermilk" D.O.O.	Champignons mushroom production, processing and export	Leposavic	Agriculture	243,440.00
225	EU Office in Kosovo	STR "AS Promet"	Improving production technology and increasing production capacity and food system standards application of the processing factory in Leposavic	Leposavic	Agriculture	185,760.00
226	EU Office in Kosovo	Mission of People of Good Will with its co-applicant Friends of Youth	Employment, and innovative business development	Zvecan	Economic development	342,000.00
227	EU Office in Kosovo	D&G Solutions and Community Building Mitrovica	Business Accelerator Facility of North Kosovo – Service for economy and entrepreneurship boost up	Mitrovica North	Economic development	400,000.00
228	EU Office in Kosovo	VGN NET	Digitization of cable TV broadcasting	Mitrovica North	Economic development	76,250.00
229	EU Office in Kosovo	P.P. "TILLco STUDIO"	Investing in Creative Industries	Mitrovica North	Economic development	65,970.00
230	EU Office in Kosovo	PP 'Breza'	Improving of PP BREZA company by introducing new technology and products - chocolate bars and chocolate cream	Leposavic	Economic development	39,290.00

231	EU Office in Kosovo	PP "Bos-Val"	Expanding business capacities and producing qualitative products in North Economic Region	Zvečan	Economic development	99,995.99
232	EU Office in Kosovo	PP 'Delta Invest'	Procurement of testing equipment for technical inspection of motor vehicles	Mitrovica North	Economic development	30,000.00
233	EU Office in Kosovo	P.E. Auto servis 'Banović-93'	Expansion of activities of car service Banovic	Zvečan	Economic development	54,350.00
234	EU Office in Kosovo	Trgopromet DOO Zerovnica	Introduction of the machinery (foundry), for recycling of the metal products (turning aluminium waste into the recycling process)	Zvečan	Economic development	100,000.00
235	EU Office in Kosovo	Carpentry Workshop Godzi	Extension of carpentry workshop capacities	Zvečan	Economic development	70,000.00
236	EU Office in Kosovo	PP 'Ibarcop'	The supply of rotatory stone grinder (splitter)	Leposavic	Economic development	56,320.00
237	EU Office in Kosovo	PP KEKA	Digital printing media center	Mitrovica North	Economic development	81,500.00
238	EU Office in Kosovo	PP 'Flet'	Production of cardboard packaging	Zvečan	Economic development	58,670.86
239	EU Office in Kosovo	PP 'Veternik'	Cable and internet company service enhancement support	Zubin Potok	Economic development	41,170.66
240	EU Office in Kosovo	LAHU shpk	Improving production technology for the manufacturing door and windows from PVC	Zubin Potok	Economic development	75,445.50
241	EU Office in Kosovo	PP 'Jugo'	Eco-friendly paper packages	Mitrovica North	Economic development	53,784.60
242	EU Office in Kosovo	P.P. "REMIX-PAK"	Professional Packing Service	Mitrovica North	Economic development	72,579.24
243	EU Office in Kosovo	PP 'Omega'	PP Omega Company-Expansion of metal product, production and processing capacities through technological advancement	Zvečan	Economic development	34,750.00
244	EU Office in Kosovo	P.P. Univers	PVC & ALU Carpentry Factory - "UNIVERS"	Mitrovica North	Economic development	100,000.00
245	EU Office in Kosovo	Zensko Pravo – Women's Right with its co-applicant NGO Circle of Serbian Sisters	Women together for the empowerment	Mitrovica North	NGOs	121,580.00
246	EU Office in Kosovo	NGO Aktiv with its co-applicant Center for Peace and Tolerance	Policy for Change – Strengthening capacity of CSOs in Northern Kosovo to become more effective contributors in decision making process	Mitrovica North	NGOs	121,500.00
247	EU Office in Kosovo	Center of Employers Initiatives with its co-applicant Business Development Center Kragujevac	Civic-Public Social Partnership Project (CPSP Project)	Mitrovica North	NGOs	60,769.80
248	EU Office in Kosovo	OJAZAS with its co-applicant Youth Empowerment Center	Strengthening capacities of non-formal and integrated education in the northern Kosovo	Mitrovica North	NGOs	80,310.83
249	EU Office in Kosovo	NGO Akcija Zajednicke Pomoci – AZP	North City Jazz&Blues Festival in Zvečan/Zvečan	Mitrovica North	NGOs	51,348.84

250	EU Office in Kosovo	Save the Children International - Association of Paraplegics and Paralyzed Children - HandiKOS and - Save the Children Sweden (Rädda Barnens Riksförbund)	Promoting Social Inclusion in Northern Municipalities	North Kosovo	NGOs	150,000.00
251	EU Office in Kosovo	NGO Youth initiative	Entrepreneurship Initiative Support	Zubin Potok	Economic development	286,458.80
252	EU Office in Kosovo	Mission of People of Good Will	Fruits of the North-Development production and processing of fruits and vegetable in Leposavic	Leposavic	Agriculture	292,389.63
253	EU Office in Kosovo	NGO Kosovo Relief Committee	Agro System Zubin Potok	Zubin Potok	Agriculture	370,000.00
254	EU Office in Kosovo	Municipality of Zubin Potok	OUTDOOR In - Zubin Potok Tourism Development'	Zubin Potok	Economic development	381,722.37
255	EU Office in Kosovo	NGO from South, Community Building Mitrovica (CBM) together with and NGO from North, Centre for Resources Youth and Media (CRYM).	Civil Society is watching you: demand for accountability and transparency at local level	Mitrovica North	NGOs	249,000.00
256	EU Office in Kosovo	Norma and Women's Rights NGO (from Mitrovica North).	Research and Monitoring of Public Institutions regarding the Implementation of the Family Law	Mitrovica North	NGOs	242,000.00
257	EU Office in Kosovo	Association for Peace Kosovo	Reintegration and re-socialization of the inmates of Mitrovica Detention Centre - RRP	Mitrovica North	NGOs	28,600.00
258	EU Office in Kosovo	Democratization Education Advocacy Kosovo DEA in partnership with Scout Group "Kota 797"	Going Green Action, Improving environmental standards in the 4 municipalities of North Kosovo	Zvecan	NGOs	29,493.00
259	EU Office in Kosovo	LIGHTHOUSE/Svetionik with Caritas Czech Republic CCR	I want and I can do it	Mitrovica North	NGOs	30,000.00
260	EU Office in Kosovo	European Centre for Minority Issues in Kosovo - ECMI Kosovo	Empowering Non-Serb CSOs in Northern Kosovo	Mitrovica North	NGOs	29,990.94
261	EU Office in Kosovo	Institute for Territorial Economic Development - INTER	Policy Dialogue for Better Environment Protection and Development action (POBEDA)	Zubin Potok	NGOs	30,000.00
262	EU Office in Kosovo	Center for Society Orientation - COD	Local Inclusive Planning (LIP)	Mitrovica North	NGOs	30,000.00
263	EU Office in Kosovo	Center for Society Orientation with Center for Peace and Tolerance and Future without Fear	Common voice - a common policy in the socio-economic development and human rights	Mitrovica North	NGOs	193,914.00
264	EU Office in Kosovo		Open Justice in Kosovo	Mitrovica North	NGOs	190,270.84
265	EU Office in Kosovo	Mitrovica Rock School In partnership with Musicians without Borders	EIDHR 2012 - Mitrovica Rock School 2014-2015	Mitrovica North	NGOs	150,000.00
266	EU Office in Kosovo	RDA North	Support to RDA North , IPA 2013 II	Mitrovica North	Economic development	244,906.83
267	EU Office in Kosovo	Municipality of Zubin Potok	Health Centre	Zubin Potok	Infrastructure	399,125.00

268	EU Office in Kosovo	Municipality of Leposavic	Sports Centre	Leposavic	Infrastructure	678,012.00
269	EU Office in Kosovo	Municipality of Leposavic	Kindergarten	Leposavic	Infrastructure	534,000.00
270	EU Office in Kosovo	Municipality of Zubin Potok	New section of the primary school	Zubin Potok	Infrastructure	740,000.00
271	EU Office in Kosovo	Municipality of Zvecan	Reconstruction of the primary school	Zvecan	Infrastructure	340,000.00
272	EU Office in Kosovo	Municipality of Zubin Potok	Reconstruction of the road Zubin Potok – Dren	Zubin Potok	Infrastructure	1,600,000.00
273	EU Office in Kosovo	Municipality of Zvecan	Sportss Hall	Zvecan	Infrastructure	2,000,000.00
274	EU Office in Kosovo	Municipality of Mitrovica North	Municipal building	Mitrovica North	Infrastructure	1,200,000.00
275	EU Office in Kosovo	Municipality of Mitrovica North	Reconstruction of the detention centre	Mitrovica North	Infrastructure	300,000.00
276	EU Office in Kosovo	North Kosovo	Infrastructural projects	North Kosovo	Infrastructure	23,000,000.00
277	EU Office in Kosovo	Municipality of Zvecan	Regional landfill	Zvecan	Infrastructure	5,247,339.08
278	EU Office in Kosovo	IOM	Promenade on the Zvecan fortress	Zvecan	Infrastructure	106,000.00
279	EU Office in Kosovo	IOM	Stairs in Gradina	Zubin Potok	Infrastructure	190,000.00
280	EU Office in Kosovo		Support to the University in Mitrovica	Mitrovica North	NGOs	1,000,000.00
281	EU Office in Kosovo	SPARK	Support to International Business College in Mitrovica	Mitrovica North	NGOs	1,000,000.00
282	EU Office in Kosovo	Mercy Corps	EU-Mitrovicë/a RAE Support Initiative II (EU-MRSI II) Closure of Leposavic/q Camp	Leposavic	NGOs	1,530,000.00
283	EU Office in Kosovo	IOM	Community Stabilisation Programme - II		NGOs	153,000.00
284	EU Office in Kosovo	IOM	Community Stabilisation Programme - III		NGOs	2,000,000.00
285	EU Office in Kosovo	HULLA & CO HUMAN DYNAMICS KG	Support to the Kosovo Judicial and Prosecutorial Council		NGOs	180,000.00
286	EU Office in Kosovo	Business and Strategies in Europe	Support to the Agency for Managing Sequestered and Confiscated Assets		NGOs	100,000.00
287	EU Office in Kosovo	British Council	To strengthen the role of civil society in (local) governance processes and service delivery		NGOs	500,000.00



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